# DIGITAL POWER CORP

# FORM 424B4

(Prospectus filed pursuant to Rule 424(b)(4))

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Industry Electronic Instr. & Controls

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Fiscal Year 12/31



## PROSPECTUS Filed Pursuant to Rule 424(b)(4)

# DIGITAL POWER CORPORATION

#### **Common Stock**

Certain stockholders of Digital Power Corporation ("Digital Power" or "we") are offering up to 225,000 shares of our common stock, including 220,000 shares of common stock that they will acquire upon the exercise of warrants. Warrants to purchase 150,000 shares of common stock were issued to the selling stockholders in connection with our initial public offering in December 1996, and warrants to purchase 75,000 shares of common stock were issued for financial consulting services. For more complete information, please refer to the sections entitled "The Offering" and "Selling Stockholders."

We will not receive any proceeds from the resale of shares of common stock by the selling stockholders. However, we will receive proceeds upon the exercise of any warrants by the selling stockholder. Expenses of this offering will be paid by us.

Our common stock is listed and traded on the American Stock Exchange ("AMEX") under the symbol DPW. On January 5, 2001, the average of the high and low quotation for one share of common stock was \$1.88, as reported on the AMEX. The warrants are not quoted or traded on any exchange or quotation system.

Investing in our common stock involves a high degree of risk. You should invest in the common stock only if you can afford to lose your entire investment. See "Risk Factors" beginning on page 5 of this prospectus.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

The date of this prospectus is January 5, 2001.

Please read this prospectus carefully. You should rely only on the information contained in this prospectus. We have not authorized anyone to provide you with different information. You should not assume that the information provided by the prospectus is accurate as of any date other than the date on the front of this prospectus.

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#### FORWARD-LOOKING STATEMENTS

This prospectus contains forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995. These statements relate to future events or our future financial performance. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other comparable terminology. These statements are only predictions and involve known and unknown risks, uncertainties and other factors, including the risks in the section entitled "Risk Factors," that may cause our or our industry's actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. Except as required by applicable law, including the securities laws of the United States, we do not intend to update any of the forward-looking statements to conform these statements to actual results.

As used in this prospectus, the terms "we," "us," "our," and "Digital Power" mean Digital Power Corporation and its subsidiaries, unless otherwise indicated.

#### PROSPECTUS SUMMARY

The following summary is qualified in its entirety by the more detailed information and consolidated financial statements and notes thereto appearing elsewhere in this prospectus. This summary is not complete and does not contain all of the information you should consider before investing in the common stock. You should read the entire prospectus carefully, including the "Risk Factors" section.

## **Digital Power**

We design, develop, manufacture, and sell power supplies to original equipment manufacturers (OEMs) of computers and other electronic equipment. Power supplies are critical components of electronic equipment that supply, convert, distribute, and regulate electrical power of the various subsystems within electronic equipment. Electronic components and subsystems require protection from harmful surges and drops in electrical power that commonly occur over power lines. Power supplies achieve such protection by converting alternating current (AC) electricity into direct current (DC) by dividing a single input voltage into distinct and isolated output voltages, and by regulating and maintain ing such output voltages within a narrow range of values.

In addition, through our operations in the United Kingdom, we design, manufacture and sell uninterruptible power supplies, power conversion and distribution equipment for naval and military applications and DC/AC inverters primarily for the telecommunications industry in Europe under the label Gresham Power Electronics. Our United Kingdom operations also allows us to market our power supplies designed in the United States to customers located in Europe.

Our objective is to be the supplier of choice to OEMs in the telecommunications, networking and switching industries. Our strategy for achieving this objective includes:

- o focusing on designing power supplies with high power density or high power-to-volume ratio;
- o designing base model products that can be quickly and inexpensively modified and adapted to the specific power supply need of any OEM;
- o offering "value-added services" which incorporate an OEM's electronic components, enclosures and cable assemblies into our power supply products to produce a power assembly tailored for a specific need.

Our principal office is located at 41920 Christy Street, Fremont, California 94538-3158 and our telephone number is 510/657-2635.

### **Risk Factors**

For a discussion of considerations relevant to an investment in the common stock, see the section entitled "RISK FACTORS" beginning on page 5.

## The Offering

The selling stockholders listed in the prospectus may resell some, all, or none of their common stock. The selling stockholders will obtain their common stock through the exercise of warrants issued in connection with our initial public offering in December 1996 and warrants issued for consulting services. Although we will receive proceeds upon the exercise of warrants, we will not receive any proceeds from the sale of common stock by the selling stockholders.

## **Summary Consolidated Financial Data**

This summary of consolidated financial data has been derived from our annual and interim consolidated financial statements included elsewhere in this prospectus. You should read this information in conjunction with those financial statements, and notes thereto, along with the section entitled "Management's Discussion and Analysis of Financial Condition."

	Year Ended December 31,			Nine months ended September 30,			
		1998	199	9	19	999	2000
Consolidated Statement of Operations Data:	4.	10 722 470	415	254 010	(Unaud	,	(Unaudited)
Revenue Income (Loss) from operations	Ş.	18,733,470 (576,570)		320,665	23	74,087 38,128	\$13,644,120 498,973
Net Income (Loss) Net Income (Loss) per Share		(570,588)		27,191		2,288	221,275
Basic Diluted	\$ \$	(0.21)		0.01 0.01	\$ \$	0	0.08
Consolidated Balance Sheet Data:	•	,	·		·	Ü	
Working Capital Total Assets	\$	5,001,316 12,990,819		367,917 160,833	11,50	74,473	\$ 6,434,302
Long-term debt Total Liabilities Shareholders' Equity	\$	69,443 5,472,048 7,518,771	,	508,626 652,207	3,88	25,000 31,477 27,667	4,198,825 \$ 8,455,665

#### RISK FACTORS

In addition to the other information presented in this prospectus, the following risk factors should be considered carefully in evaluating us and our business before purchasing the common stock offered hereby. This prospectus contains forward-looking statements that involve risks and uncertain ties. Our actual results may differ materially from the results discussed in the forward-looking statements. Factors that might cause such a difference include, but are not limited to, those Risk Factors discussed below and elsewhere in this prospectus.

We are dependent on a limited number of customers.

Traditionally, we have relied on a limited number of customers for growth in sales. For the year ended December 31, 1999, one OEM customer accounted for 11.0% of our total revenue. We cannot assure you that we will be able to retain current customers, and the loss of any major OEM customer may have an adverse effect on our revenues.

We have entered into a \$3 million credit facility which is secured by all our assets.

We have a \$3,000,000 line of credit pursuant to a promissory note agreement. This promissory note is secured by all of our assets. In the event we default under the promissory note, the bank may have the right to attach all of our assets which would adversely affect our operations.

We are dependant on computer and other electronic equipment industries

Substantially all of our existing customers are in the computer and other electronic equipment industries and manufacture products which are subject to rapid technological change, obsolescence, and large fluctuations in demand. These industries are further characterized by intense competition. The OEMs serving these markets are pressured for increased product performance and lower product prices. OEMs, in turn, make similar demands on their suppliers, such as us, for increased product performance and lower prices. The computer industry is inherently volatile. Recently, certain segments of the computer and other electronic industries have experienced a softening in product demand. Such lower demand may affect our customers, in which case the demand for our products may decline, our growth could be adversely affected.

We are dependent on the performance of our facility in Guadalajara, Mexico and manufacturer in China; Foreign currency risks

Substantially all of our products sold by Digital Power in the United States are produced at our facility located in Guadalajara, Mexico. We also have a "turnkey" manufacturing contract with a manufacturer located in China to produce our products in an attempt to reduce our dependence on our Mexican facility. For the nine months ended September 30, 2000, and year ended December 31, 1999, the purchase of products from our manufacturer located in China accounts for approximately [20%] of our revenues.

We are dependant upon key personnel

Our performance is substantially dependent on the performance of its executive officers and key personnel, and on its ability to retain and motivate

such personnel. The loss of any of our key personnel, particularly Robert O. Smith, Chief Executive Officer, could have a material adverse effect on the our business, financial condition and operating results. We have "key person" life insurance policies on Mr. Smith in the aggregate amount of \$2 million.

## We are dependant on suppliers

We rely on, and will continue to rely on, outside parties to manufacture parts, components and equipment. We cannot assure you that these suppliers will be able to meet our needs in a satisfactory and timely manner or that we will be able to obtain additional suppliers when and if necessary. A significant price increase, a quality control problem, an interruption in supply or other difficulties with third party manufacturers could have a material and adverse effect on our ability to successfully provide our proposed services. Further, the failure of third parties to deliver the products, components, necessary parts or equipment on schedule, or the failure of third parties to perform at expected levels, could dely our delivery of power supply products. Recently, we have experience lengthening lead time and allocations of certain components, including tantalum capacitors and cores, and other surface mount technology parts.

## Our products are not patentable

Our products are not subject to any U.S. or foreign patents. We believe that because our products are continually updated and revised, obtaining patents would be costly and not beneficial. Therefore, we cannot guarantee that other competitors or former employees will make use of and develop proprietary information on which we rely.

## Our common stock price is volatile

Our common stock is listed on the American Stock Exchange and is thinly traded. In the past, our trading price has fluctuated widely, depending on many factors that may have little to do with our operations or business prospects.

The exercise of outstanding options may adversely affect our stock price and your percentage of ownership

As of September 30, 2000, options to purchase 931,605 shares of common stock, with a weighted average exercise price of \$2.36 exercisable at prices ranging from \$0.50 to \$6.25 per share were outstanding. The exercise of these options may have an adverse effect on the price of our common stock price and will dilute existing shareholder percentage ownership in us.

#### USE OF PROCEEDS

We will not receive any proceeds from the resale of shares of common stock by the selling stockholder. We will receive proceeds upon the exercise of any warrants held by Werbel-Roth Securities, Donner Corp. International and C.C.R.I. Corporation We intend to use the proceeds from the exercise of warrants for working capital and other general corporate purposes.

#### DIVIDEND POLICY

We have not declared or paid any cash dividends since our inception. We currently intend to retain any additional future earnings, for use in the operation and expansion of our business. We do not intend to pay any cash dividends on our common stock in the foreseeable future. The declaration of dividends in the future will be at the discretion of the Board of directors and will depend upon the earnings, capital requirements and our financial position.

## PRICE RANGE OF COMMON STOCK

The following table sets forth the high and low bids quoted for our common stock during each quarter for the past two fiscal years and for the nine months ended September 30, 2000, as quoted on the American Stock Exchange.

		Common Stock	
Quarter Ended	High		Low
September 30, 2000	14.94		2.25
June 30, 2000	3.63		2.00
March 31, 2000	4.81		1.69
December 31, 1999	1.94		1.25
September 30, 1999	2.06		1.50
June 30, 1999	2.06		1.38
March 31, 1999	2.38		1.31
December 31, 1998	2.94		1.38
September 30, 1998	5.44		1.63
June 30, 1998	6.69		4.25
March 31, 1998	7.00		5.75

These quotations reflect inter-dealer prices, without retail markup, mark-down or commission, and may not represent actual transactions.

As of September 30, 2000, we had 3,255,570 shares of common stock outstanding and approximately 185 shareholders of record. The number of shareholders does not include those who hold our securities in street name.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## General

We are engaged in the business of designing, developing, manufacturing, and marketing electronic power supplies for use in electronic circuitry. Revenues are generated from the sale of our power supplies to distributors, OEMs in the computer and other electronic equipment industries, and the defense industry in the United Kingdom.

## **Results of Operations**

The table below sets forth certain statements of operations data as a percentage of revenues for the years ended December 31, 1998 and 1999, and nine months ended September 30, 1999 and 2000.

	Years En	nded	Nine Months Ended		
	December	September 30,			
	1998	1999	1999	2000	
Revenues Cost of goods sold		100.00%	100.00% 75.25		
Gross margin Selling, general and administrative Research and development	16.73	26.55 18.26 6.20		28.89 18.87 6.37	
Total operating expense	24.19	24.46	22.77	25.24	
Operating income (loss) Net interest expense Translation loss	(3.08) 1.14 .20	2.09 1.07 .04	1.07	3.66 0.48 0.04	
<pre>Income (Loss) before income taxes Provision (Benefit) for income taxes</pre>	(4.42) (1.37)	.98 .80	0.85	3.20 1.58	
Net Income (Loss)	(3.05)% =====	.18% =====	0.02%	1.63%	

The following discussion and analysis should be read in connection with the our consolidated financial statements and the notes thereto and other financial information included elsewhere in this report.

## Nine Months Ended September 30, 2000, Compared to September 30, 1999

#### Revenues

For the nine months ended September 30, 2000, revenues increased by 13.95% to \$13,644,120 from \$11,974,087 for the nine months ended September 30, 1999. The increase in revenues during the nine months ended September 30, 2000, can be attributed primarily to significant increases in units shipped to five large

United States OEM customers. For the nine months ended September 30, 2000, Digital Power Ltd. contributed \$4,255,702 to our revenues compared to \$4,951,050 for the nine months ended September 30, 1999.

## **Gross Margins**

Gross margins were 28.9% for the nine months ended September 30, 2000, compared to 24.8% for the nine months ended September 30, 1999. The increase in gross margins can primarily be attributed to increased OEM business and manufacturing in China, as noted above.

## Selling, General and Administrative

Selling, general and administrative expenses were 18.9% of revenues for the nine months ended September 30, 2000, compared to 16.4% for the nine months ended September 30, 1999. Increased selling, general and administrative expenses can be attributed primarily to an increased marketing staff, increased commissions paid and increased investor relations expenses.

#### **Engineering and Product Development**

Engineering and product development expenses were 6.4% of revenues for the nine months ended September 30, 2000, compared to 6.4% for the nine months ended September 30, 1999. The increases in engineering and product development expenses reflect our continuing commitment to new product development.

#### **Interest Expense**

Interest expense, net of interest income, was \$65,331 for the nine months ended September 30, 2000, compared to \$127,722 for the nine months ended September 30, 1999. The decrease in interest expense is primarily due to reduced borrowing on our line of credit, which was \$940,000 at the end of September 2000, and replacement of Digital Power Ltd. receivables financing with a bank line of credit with a more favorable interest rate.

## **Income (loss) Before Income Taxes**

For the nine months ended September 30, 2000, we had income before income taxes of \$436,675 compared to \$101,188 for the nine months ended September 30, 1999.

#### **Income Tax**

The provision for income tax increased from \$98,900 for the nine months ended September 30, 1999, to \$215,400 for the nine months ended September 30, 2000.

### **Net Income**

Net income for the nine months ended September 30, 2000, was \$221,275, compared to a net income of \$2,288 for the nine months ended September 30, 1999. The increase in net income for the nine month period is due to increased revenues for the nine month period, primarily related to our United States operations.

## Year Ended December 31, 1999, Compared to Year Ended December 31, 1998

#### Revenues

Revenues for the fiscal year ended December 31, 1999, were \$15,354,018, which represented a decrease of \$3,379,452, or approximately 18%, from revenues of \$18,733,470 for the year ended December 31, 1998. This decrease in total revenues includes an 8% decrease in revenues of \$532,424 from Digital Power Ltd. with revenues of \$7,002,041 and \$6,469,617 for the fiscal years ended December 31, 1998 and 1999, respectively. The decrease in revenues was due primarily to a reduction in sales and marketing efforts and a re-allocation of these resources to new product development initiatives in the U.S.

#### **Gross Margin**

Gross margins were 26.55% for the year ended December 31, 1999, compared to 21.11% for the fiscal year ended December 31, 1998. This increase in gross margins can be primarily attributed to aggressive cost containment measures initiated by us including headcount reductions in the U.S. and Mexico, and a 10% salary and wage reduction which affected all of our U.S. employees.

#### Selling, General and Administrative

Total selling, general and administrative expenses decreased by \$330,628 to \$2,803,493 for the year ended December 31, 1999, from \$3,134,121 for the fiscal year ended December 31, 1998, primarily due to reduced U.S. payroll related expenses and sales with a commission. Digital Power Ltd. selling, general and administrative expenses increased \$349,015 from \$1,289,006 in 1998 to \$1,638,021 for the fiscal year ended December 31, 1999, primarily due to the hiring of a full time sales manager responsible for the sales and distribution of Digital Power designs and products in the U.K. and Europe, with related increased travel, trade show expense and advertising.

## **Research and Development**

Research and development expenses were \$952,690 for the year ended December 31, 1999, as compared to \$1,397,816 for the year ended December 31, 1998. Of the \$445,126 decrease, \$2,390 is attributed to Digital Power Ltd. The other additional decrease can be primarily attributed to the 1998 settlement of litigation involving KDK Electronics, with no comparable expense in 1999.

## **Interest Expense**

Net interest expense was \$147,408 for the year ended December 31, 1999, compared to \$220,894 for the year ended December 31, 1998. This decrease in interest expense is primarily due to reduced borrowing on our line of credit which was reduced from \$1,590,000 at the end of 1998, to \$940,000 at the end of 1999, paid by cash savings from the 1996 IPO.

## **Translation Loss**

The primary currency of the our subsidiary, Poder Digital, is the Mexican peso and for Digital Power Ltd., the United Kingdom pound. During 1999, we

experienced a translation loss of \$6,236 primarily related to Poder Digital's operations using Mexican pesos, compared with a translation loss of \$37,771 in 1998.

## **Income (Loss) Before Income Taxes**

Our income before income taxes increased \$978,779 to a \$150,191 income before income taxes during 1999 from a loss before income taxes of \$(828,588) during 1998. Digital Power Ltd. contributed \$314,003 income before income taxes in 1999, and \$237,603 income before income taxes in 1998. This increase was due primarily to the improvement in gross margins which resulted from the cost contain ment initiatives, as discussed in the gross margin section.

## **Income Tax (Benefit)**

For the year ended December 31, 1999, we had an income tax expense of \$123,000 compared to a tax benefit of \$258,000 due to its 1998 net loss for the year ended December 31, 1998.

#### **Net Income (Loss)**

Our net income increased \$597,779 to a net income of \$27,191 in 1999 from a net loss of \$(570,588) in 1998.

We do not believe that our business is seasonal. In the event inflation increases, this may have a negative effect on our sales or gross margin since we may be required to increase the cost of our products.

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Liquidity And Capital Resources

On September 30, 2000, we had cash of $1,249,851 and working capital of $6,434,302. This compares with cash of $527,977 and working capital of
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\$5,274,473 at September 30, 1999. The increase in working capital was due to an increase in accounts receivable, inventory, and prepaid expenses, and decrease of notes payable and accounts payables, offset by a decrease in other receivables and increase in accrued liabilities and income taxes payable, resulting in a increase in cash and cash equivalents. Cash provided by operating activities totaled \$107,887 and \$1,220,412 for the nine months ended September 30, 1999 and 2000.

Cash used in investing activities was \$(59,582) for the nine months ended September 30, 2000, compared to \$(123,893) for the nine months ended September 30, 1999. Net cash provided by (used in) financing activities was \$704,316 for the nine months ended September 30, 2000, compared to \$(1,416,426).

Through September 30, 2000, we funded our operations primarily through revenues generated from operations, and bank borrowing. As of December 31, 1999, we had cash and cash equivalents of \$824,708 and working capital of \$5,367,917. This compares with cash and cash equivalents of \$867,607 and working capital of \$5,001,316 at December 31, 1998. The increase in working capital for the year ended December 31, 1999, is primarily due to our income and reduction of debt. Cash provided by our operating activities totaled \$1,728,208 and \$10,066 for the year ended December 31, 1999 and 1998, respectively. Cash used in investing activities of \$161,896 during 1999 consisted primarily of expendi tures for the purchase of production and testing equipment. During 1998, cash used in

investing activities amounted to \$3,500,586 primarily for the purchase of the assets of Digital Power Ltd. For the year ended December 31, 1999, cash used in financing activities included payments of \$1,524,302 on borrowing. During the year ended December 31, 1998, cash provided by financing activities included proceeds from borrowing of \$2,366,846 and proceeds of \$95,350 from the exercise of warrants and stock options, offset by payments of \$307,814 on borrowing.

We were a guarantor of a \$500,000 term loan granted to our employee stock ownership plan ("ESOP"). The balance outstanding of \$184,919 related to this term loan is included in the total amount of our bank borrowing as of December 31, 1998. The loan was paid during 1999, and bore interest at 8.5% per annum. Proceeds from the loan were used to acquire Digital Power's common stock by the ESOP. Principal and interest on the loan was paid by the ESOP through contributions made by Digital Power to the ESOP in the amount of approximately \$8,852 per month. This amount has been a monthly charge to expense.

#### **Impact of Recently Issued Standards**

In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133 "Accounting for Derivative Instruments and Hedging Activities," (FASB133). FASB133 requires that an entity recognize all derivatives as assets or liabilities in the statement of financial position and measure those instruments at fair value. This statement was amended by Statement of Financial Accounting Standards No. 137, issued in June 1999, such that it is effective for our financial statements for the year ending December 31, 2001. We do not believe the adoption of FASB133 will have a material impact on assets, liabilities or equity. We have not yet determined the impact of FASB133 on the income statement or the impact on comprehensive income.

In December 1999, the Securities and Exchange Commission (SEC) released Staff Accounting Bulletin 101 (SAB 101) "Revenue Recognition in Financial Statements." SAB 101 establishes guidelines in applying generally accepted accounting principles to the recognition of revenue in financial statements based on the following four criteria: persuasive evidence that an arrangement exists, delivery has occurred or services have been rendered, the seller's price to the buyer is fixed or determinable, and collectibility is reasonably assured. SAB 101, as amended by SAB 101A and SAB 101B, is effective no later than the fourth fiscal quarter of the fiscal years beginning after December 15, 1999, except that registrants with fiscal years that begin between December 16, 1999 and March 15, 2000, may report any resulting change in accounting principle no later than their second fiscal quarter of the fiscal year beginning after December 15, 1999. The company does not believe that the adoption of SAB 101 will have a material effect on its financial position or result of operations.

## **DESCRIPTION OF BUSINESS**

#### General

We are a California corporation originally formed in 1969. Our corporate office is located in Fremont, California. We have a manufacturing facility in Guadalajara, Mexico, and a design, manufacturing, and sales facility in Salisbury, England. We design, develop, manufacture, and sell 50 watt to 750 watt switching power supplies and DC/DC converters to OEMs of computers and other electronic equipment. Through our subsidiary Digital Power Limited, we also design, manufacture and sell uninterruptible power supplies, power conversion and distribution equipment for naval and military applications and

DC/AC inverters primarily for the telecommunications industry in Europe under the label Gresham Power Electronics. Power supplies are critical components of electronic equipment that supply, convert, distribute, and regulate electrical power. The various subsystems within electronic equipment require a steady supply of direct current (DC) electrical power, usually at different voltage levels from the other subsystems within the equipment. In addition, the electronic components and subsystems require protection from the harmful surges and drops in electrical power that commonly occur over power lines.

Power supplies satisfy these issues of allocation and protection by (i) converting alternating current (AC) electricity into DC; (ii) by dividing a single input voltage into distinct and isolated output voltages; and (iii) by regulating and maintaining such output voltages within a narrow range of values.

Products which convert AC from a primary power source into DC are generally referred to as "power supplies." Products which convert one level of DC voltage into a higher or lower level of DC voltage are generally referred to as "DC/DC converters." "Switching" power supplies are distinguished from "linear" power supplies by the manner and efficiency with which the power supply "steps down" voltage levels. A linear power supply converts an unregulated DC voltage to a lower regulated voltage by "throwing away" the difference between the two voltages as heat. Consequently, the linear power supply is inherently inefficient-typically only 45% efficient for a 5V output regulator. By contrast, a switching power supply converts an unregulated DC voltage to a lower regulated voltage by storing the difference in a magnetic field. When the magnetic field grows to a pre-determined level, the unregulated DC is switched off and the output power is provided by the energy stored in the magnetic field. When the field is sufficiently depleted, the unregulated DC is switched on again to deliver power to the output while the excess voltage is again stored in the magnetic field. As a result, the switching power supply is more efficient-typically 75% efficient for a 5V output regulator.

One of the great advantages of switching power supplies, in addition to the high efficiency, is their high power density, or power-to-volume ratio. This density is the result of the reduction in the size of the various components. Our switching power supply products have a high power density and are generally smaller than those of competitors. For example, to the best of our knowledge our US100 series of power supplies, on a 3"x 5" printed circuit board, is the smallest 100 watt off-line (AC input) power supply available in the industry.

Another advantage of our power supply products is the extreme flexibility of design. We have designed the base model power supply products so that they can be quickly and inexpensively modified and adapted to the specific power supply needs of any OEM. This "flexibility" approach has allowed us to provide samples of modified power supplies to OEM customers in only a few days after initial consultation, an important capability given the emphasis placed by OEMs on "time to market." This "flexibility" approach also results in very low non-recurring engineering (NRE) expenses. Because of reduced NRE expenses, we do not charge our OEM customers for NRE related to tailoring a power supply to a customer's specific requirements. This gives us a distinct advantage over our competitors, many of whom do charge their customers for NRE expenses. Our marketing strategy is to exploit this combination of high power density, design flexibility, and short time-to-market to win an increasing share of the growing power supply market.

In addition to the line of proprietary products offered, and in response to requests from OEMs, we also provide "value-added services." The term "value-added services" refers to our incorporation of an OEM's selected electronic components, enclosures, and cable assemblies with our power supply

products to produce a power subassembly that is compatible with the OEM's own equipment and specifically tailored to meet the OEM's needs. We purchase parts and components that the OEM itself would otherwise attach to or integrate with our power supply, and we provide the OEM with that integration and installation service, thus saving the OEM time and money. We believe that this value-added service is well-suited to those OEMs who wish to reduce their vendor base and minimize their investment in manufacturing which leads to increased fixed costs. Based on the value-added services, the OEMs do not need to build assembly facilities to manufacture their own power subassem blies and thus are not required to purchase individual parts from many vendors.

We are a California corporation originally formed in 1969 through a predecessor. Unless the context indicates otherwise, any reference to "Digital Power" herein includes our wholly-owned Mexican subsidiary, Poder Digital S.A. de C.V. and our wholly-owned United Kingdom subsidiary, Digital Power Limited, dba Gresham Power Electronics. Further, unless otherwise indicated, reference to dollars in this prospectus shall mean United States dollars.

## **Digital Power Limited**

In 1998, we acquired the assets of Gresham Power Electronics. Our wholly-owned subsidiary, headquartered in Salisbury, England, Digital Power Limited designs, manufactures, and distributes switching power supplies, uninterruptible power supplies, and frequency converters for the commercial and military markets under the name Gresham Power Electronics. Uninterruptible power supplies (UPS) are devices that are inserted between a primary power source and the primary power input of the electronic equipment to be protected for the purpose of eliminating the effects of transient anomalies or temporary outages. A UPS consists of an inverter that is powered by a battery that is kept trickle-charged by rectified AC from an incoming power line. In the event of a power interruption, the battery takes over without the loss of even a fraction of a cycle in the AC output of the UPS. The battery also provides protection against transients. A frequency converter is an electronic unit for speed control of a phase induction motor. The frequency converters manufactured by Digital Power Ltd. are used to convert a warship's generated 60 cycle electricity supply to 400 cycles. This 400 cycle supply is used to power critical equipment such as the ship's gyro, compass and weapons systems. The acquisition of Gresham Power Electronics has diversified our product line, provided greater access to the United Kingdom and European markets, and strengthened our engineering and technical resources.

#### The Market

Since all electronic equipment requires power supplies, the overall market for power supplies is very large. The growth of the power supply industry has paralleled that of the general electronics industry. Since 1994, growth has escalated at an even faster pace, fueled by the demand for networking communications equipment and computing equipment and its peripherals. Future growth is expected to come from the same markets, as internet and intranet networking and cellular and digital telephones continue to become popular around the world.

The electronic power supply market is typically split into "captive" and "merchant" market segments. The captive segment of the market is represented by OEMs who design and manufacture power supplies for use in their own products. The remaining power supply market is served by merchant power supply manufacturers, such as Digital Power, that design and manufacture power supplies for sale to OEMs.

We believe that the merchant market is the fastest growing segment of the power supply market, as OEMs continue to outsource their power supply requirements. We believe that this increase is due, in part, to the fact that power supplies are becoming an increasingly complex component in the eyes of OEMs, with constantly changing requirements such as power factor correction (PFC) and filtering specifications to minimize electromagnetic interference (EMI).

The power supply market can also be divided between "custom" and "standard" power supplies. Custom power supplies are those that are customized in design and manufactured with a specific application in mind, whereas standard power supplies are sold off-the-shelf to customers whose electronic equipment can operate from standard output voltages such as 5, 12, or 24 volts. Power supplies in the captive market that are designed and manufactured by an OEM for use in its own equipment are an example of a custom design, as the product is not intended for resale. However, custom power supplies are also common in the merchant market, as certain OEMs contract with power supply manufacturers to design a product that meets the form, fit, and function requirements of that OEM's specific application. A subset of the standard segment of the market has evolved, commonly known as "modified standard" segment, comprising power supply products that have the performance characteris tics of a standard power supply, but require certain, usually minor, modifications. These modifications typically involve an adjustment to one of the standard output voltages, such as from 5 volts to 7 volts, or from 15 volts to 18.5 volts.

The power supply industry is highly fragmented. There are approximately 300 domestic merchant power supply competitors in the United States, with over 200 that generate less than \$5 million in revenues. No one manufacturer holds more than five percent of the total market. The merchant market segment is also highly fragmented according to the power level, technology, packaging, or application of a merchant's particular power supply. Most merchant manufacturers concentrate on niche markets, whether power ranges or industry segments.

With no industry standards for power supplies, it is very difficult to design out an existing power supply component, which prevents large companies from quickly gaining market share. The key to being a profitable manufacturer is to have long-term expertise in power electronics and to be able to provide products needed by customers. We have targeted and serve the industrial and office automation, industrial and portable computing, and networking applications niches of the merchant market. We believe that our focus on high-efficiency, high-density, design-flexible power supplies is ideally suited to the rapid growth opportunities existing in this market segment.

Geographically, we primarily serve the North American power electronics market with AC/DC power supplies and DC/DC converters ranging from 50 watts to 750 watts of total output power. Digital Power Ltd. serves the United Kingdom marketplace with AC/DC power supplies, uninterruptible power supplies, and frequency inverters. Both commercial and government (Ministry of Defense) markets are served by Digital Power Ltd.

#### **Customers**

Our products are sold domestically and in Canada through a network of 14 manufacturers' representatives. We also have 23 stocking distributors in the United States and Europe. In addition, we have formed strategic relationships with three of our customers to private label our products. Our customers can generally be grouped into three broad industries, consisting of the computer, telecommunication, and instrument industries. We have a current base of over

150 active customers, including companies such as Ascend Communications, Telex, Dot Hill, Motorola, Stanford Telecommunications, Extreme Networks, Foundry Networks, JDS Uniphase, Ericsson, British Telecom and Lucent.

Gresham Power Electronic products are sold primarily in the United Kingdom and to a lesser extent in Europe. Our customers in Europe include the United Kingdom Ministry of Defense, Vosper Thorney Croft, Emerson and Seimens.

#### **Strategy**

Our strategy is to be the supplier of choice to OEMs requiring a high-quality power solution where size, rapid modification, and time-to-market are critical to business success. Target market segments include telecommunications, networking, switching, mass storage, and industrial and office automation products. While many of these segments would be characterized as computer-related, we do not participate in the personal computer (PC) power supply market because of the low margins arising out of the high volume and extremely competitive nature of that market.

We intend to continue our sales primarily to existing customers while simultaneously targeting sales to new customers. We believe that our "flexibility" concept allows customers a unique choice between our products and products offered by other power supply competitors. OEMs have typically had to settle for a standard power supply product with output voltages and other features predetermined by the manufacturer. Alternatively, if the OEM's product required a different set of power supply parameters, the OEM was forced to design this modification inhouse, or pay a power supply manufac turer for a custom product. Since custom-designed power supplies are development-intensive and require a great deal of time to design, develop, and manufacture, only OEMs with significant volume require ments can economically justify the expense and delay associated with their production. Furthermore, since virtually every power conversion product intended for use in commercial applications requires certain independent safety agency testing at considerable expense, such as by Underwriters Laboratories, an additional barrier is presented to the smaller OEM. By offering OEM customers a new choice with Digital Power "flexibility" series, we believe we have an advantage over our competitors. Our "flexibil ity" series is designed around a standardized power platform, but allows the customer to specify output voltages tailored to its exact requirements within specific parameters. Furthermore, OEMs are seeking power supplies with greater power density. Digital Power's strategy in responding to this demand has been to offer increasingly smaller power supply units or packages.

## **Product Strategy and Products**

We have nine series of base designs from which thousands of individual models can be produced. Each series has its own printed circuit board (PCB) layout that is common to all models within the series regardless of the number of output voltages (typically one to four) or the rating of the individual output voltages. A broad range of output ratings, from 3.3 volts to 48 volts, can be produced by simply changing the power transformer construction and a small number of output components. Designers of electronic systems can determine their total power requirements only after they have designed the system's electronic circuitry and selected the components to be used in the system. Since the designer has a finite amount of space for the system and may be under competitive pressure to further reduce its size, a burden is placed on the power supply manufacturer to maximize the power density of the power supply. A typical power supply consists of a PCB, electronic components, a power trans former and other electromagnetic components, and a sheet metal chassis. The larger

components are typically installed on the PCB by means of pin-through-hole assembly where the components are inserted into pre-drilled holes and soldered to electrical circuits on the PCB. Other components can be attached to the PCB by surface mount interconnection technology (SMT) which allows for a reduction in board size since the holes are eliminated and components can be placed on both sides of the board. Our US100 series is an example of a product using this manufacturing technology.

Digital Power's "flexibility" concept applies to all of our US, UP/SP, DP and UPF product series. A common printed circuit board is shared by each model in a particular family, resulting in a reduction in parts inventory while allowing for rapid modifiability into thousands of output combina tions. The following is a description of our products.

The US50 series of power supplies consists of compact, economical, high efficiency, open frame switchers that deliver up to 50 watts of continuous power, or 60 watts of peak power, from one to four outputs. The 90-264 VAC universal input allows them to be used worldwide without jumper selection. Flexibility options include chassis and cover, power good signal, an isolated V4 output, and UL544 (medical) safety approval. All US50 series units are also available in 12VDC, 24VDC, or 48VDC inputs. This optional DC input unit (DP50 series) maintains the same pin-out, size, and mounting as the US50 series.

The US70 series of power supplies is similar to the US50 series, a compact, economical, highly efficient, open frame switcher that delivers up to 65 watts with a 70 watt peak. This unit is offered with one to four outputs, a universal input rated from 90 to 264 VAC, and is only slightly larger than the US50 series. The US70 series is differentiated from competitive offerings by virtue of its smaller size, providing up to four outputs while competitors typically are limited to three outputs. Flexibility options include cover, power good signal, an isolated V4 output, and UL544 (medical) safety approval. The DP70 is the same as the US70 except the input is 48 volts DC. We also offer 12 & 24VDC DC input on this series where the model series changes to DN & DM. This type of product is ideal for low profile systems, with the power supply measuring 3.2" x 5" x 1.5".

The US100/DP100 is the industry's smallest 100 watt switcher. Measuring only 5" x 3.3" x 1.5", this series delivers up to 100 watts of continuous power, or 120 watt peak power, from one to four outputs. The 90-264VAC universal input allows them to be used worldwide. This product is ideal in applications where OEMs have upgraded their systems, requiring an additional 30-40 watts of output power but being unable to accommodate a larger unit. The US100 fits in the same form factor and does not require any tooling or mechanical changes by the OEM. Flexibility options include a cover and adjustable post regulators on V3 and/or V4 outputs. Fully customized models are also available. All US100 series units are also available with 12VDC, 24VDC, or 48 VDC inputs. This optional DC input unit (DP100) maintains the same pinout, size, and mounting as the US100 series.

The UP300 series consists of economical, high efficiency, open frame switchers that deliver up to 300 watts of continuous, or 325 watts of peak power, from one to two outputs. The 115/230VAC auto-selectable input allows them to be used worldwide. On-board EMI filtering is a standard feature. Flexibility options include a cover, power fail/power good signal, and an isolated 2nd output. The UP300 is also available as the SP300 series, which is jumper selectable between 115 and 230VAC and provides the OEM an even more economical solution. This product can be used in network switching systems or other electronic systems where a lot of single output current, such as 5, 12, 24, or 48 volt current might be required.

The US250 series consists of economical, high efficiency, open frame switchers that deliver up to 250 watts of continuous power, or 300 watts of peak power, from one to four outputs. The 115/230VAC auto-selectable input allows them to be used worldwide. Flexibility options include cover, power fail/power good signal, enable/inhibit, and an isolated V3 output. All US250 series units are also available with 12VDC, 24VDC, or 48VDC inputs. This optional DC input unit (DP250) maintains the same pin-out, size, and mounting as the US250 series.

The US350 series is a full-featured unit that has active power factor correction and was designed to be field-configurable by our international and domestic sales channels. This feature allows the stocking distributor to lower its inventory costs but still maintain the required stock to rapidly provide power supplies with the unique combination of output voltages required by an OEM. This unit delivers 350 watts from one to four output modules and meets the total harmonic distortion spec IEC 555.2. The US350 has an on-board EMI filter and operates from 90-264 VAC input. This unit measures 9" x 5" x 2.5". It can operate without any minimum loads and has an optional internal fan and power fail/power good signal.

The newest product developed by us is the UPF 150 series. The UPF 150 is an open-frame switcher that delivers up to 150watts of continuous power from one to four outputs. The UPF 150 is endowed with power factor correction and a Class B EMI filter, making the series particularly well-suited for those customers selling into the international market place.

We offer our customers various types of value-added services, which may include the following additions to its standard product offerings:

Electrical (power): Paralleled power supplies for (N+1) redundancy, hot swapability, output OR'ing diodes, AC input receptacle with fuse, external EMI filter, on/off switch, cabling and connectors, and battery backup with charger.

Electrical (control and monitoring): AC power fail detect signal, DC output(s) OK signal, inhibit, output voltage margining, and digital control interface.

Mechanical: Custom hot-plug chassis for (N+1) redundant operation, locking handle, cover, and fan.

These services incorporate one of our base products along with additional enclosures, cable assemblies, and other electronic components to arrive at a power subassembly. This strategy matches with those OEMS wishing to reduce their vendor base, as the turnkey sub-assembly allows customers to eliminate other vendors.

Other than certain fabricated parts such as printed circuit boards and sheet metal chassis which are readily available from many suppliers, we use no custom components. Typically, two suppliers are qualified for every component, with the exception being one line transformer manufactured by Spitznagel. This transformer is designed into one of our products, which accounted for less than 10% of our total sales in 1999.

Gresham Power Electronics' primary product lines include the following:

Military Power Supplies. Design and manufacture of AC and DC power conversion equipment which is intended for naval and other applications where arduous duties demand quality and reliability. Products include transformer rectifier units to 15KVA and Static Frequency Converters to 5KVA.

Commercial Component Power Supplies. Distribution and service of all Digital Power's product lines to non-American markets.

Uninterruptible Power Supplies. Distribution and service of uninterruptible power supplies mainly to the United Kingdom telecommunications industry. Products offered range from 250VA to 100KVA but main market is up to 10KVA.

Telecommunications Inverters. Design and manufacture of DC to AC sine-wave inverters. Rugged equipment intended for use in remote areas for the support of mobile telecommunications installations.

#### **Manufacturing Strategy**

Consistent with its product flexibility strategy, we aim to maintain a high degree of flexibility in our manufacturing processes in order to respond to rapidly changing market conditions. With few exceptions, the competitive nature of the power supply industry has placed continual downward pressure on selling prices. In order to achieve low cost manufacturing with a labor-intensive product, manufactur ers have the option of automating much of the labor out of their product, or producing their product in a low labor cost environment. Given the high fixed costs of automation and the resistance this places on making major product changes, we believe that our flexible manufacturing strategy is best achieved through a highly variable cost of operation. In 1986, we established a wholly-owned subsidiary in Guadalajara, Mexico to assemble our products. This manufacturing facility performs materials management, sub-assembly, final assembly, and test functions for the majority of our power supply products. Currently, almost all of our manufacturing, including our value-added services, is done at a 16,000 square foot facility operated by our wholly-owned subsidiary, Poder Digital, S.A. de C.V., located in Guadalajara, Mexico. In addition, we have entered into an agreement with Fortron/Source Corp. to manufacture our products at a facility located in China on a turnkey basis. Purchases from Fortron/Source will be made pursuant to purchase orders and the agreement may be terminated upon 120 days notice. We are manufacturing approximately 20% of our product requirements through Fortron/Source and expect to increase these production levels due to cost advantages achieved through Chinese procurement. We believe that the facility in China complements our manufacturing facility in Guadalajara, Mexico since the facility in China allows us to produce power supplies with sufficient lead time at lower costs, while the Guadalajara facility will continue to manufacture power supplies that need a quick turnaround or modification.

## Sales, Marketing and Customers

During 1999, we had revenues of \$15,354,018 and net income of \$27,191 compared to revenues of \$18,733,470 and a net loss of \$(570,588) during fiscal year 1998.

Digital Power markets its products through a network of thirteen domestic and one Canadian independent manufacturers' representatives. Each representative organization is responsible for managing sales in a particular geographic territory. Generally, the representative has exclusive access to all potential customers in the assigned territory and is compensated by commissions at 5% of

net sales after the product is shipped, received, and paid for by the customer. Typically, either we or the representative organization may terminate the agreement with 30 days' written notice.

In certain territories, we have entered into agreements with 23 stocking distributors who buy and resell our products. For the fiscal years ended December 31, 1999 and 1998, distributor sales accounted for 31.6% and 29.1%, respectively, of our total sales. Over this same period, one distributor accounted for 11.5% and 13.1%, respectively, of total sales. In addition, international sales through stocking distributors accounted for less than 5% of our sales. In general, the agreements with stocking distributors are subject to annual renewal and may be terminated upon 90 days' written notice. Although these agreements may be terminated by either party in the event a stocking distributor decides to terminate its agreement with us, we believe that we would be able to continue the sale of our products through direct sales to the customers of the stocking distributor. Further, and in general, stocking distributors are eligible to return 25% of their previous six-months' sales for stock rotation. For the past three years, stock rotations have not exceeded one percent of total sales.

We have also entered into agreements with three private label customers who buy and resell our products. Under these agreements, we sell our products to the private label company who then resells the products with its label to its customers. We believe that these private label agreements expand our market by offering the customer a second source for our products. The private label agreements may be terminated by either party. Further, the private label agreement requires that any product subject to a private label be available for five years. For the years ended December 31, 1999 and 1998, private label sales accounted for 3.7% and 8.2%, respectively, of total sales.

Our promotional efforts to date have included product data sheets, feature articles in trade periodicals, and trade shows. Our future promotional activities will likely include space advertising in industry-specific publications, a full-line product catalog, application notes, and direct mail to an industry-specific mail list.

Our products are warranted to be free of defects for a period ranging from one to two years from date of shipment. No significant warranty returns were experienced in either 1999 or 1998. As of September 30, 2000, and December 31, 1999, our warranty reserve was \$211,266 and \$272,782, respectively.

## Competition

The merchant power supply manufacturing industry is highly fragmented and characterized by intense competition. Our competition includes over 500 companies located throughout the world, some of whom have advantages over us in terms of labor and component costs, and some of whom may offer products comparable in quality to ours. Many of our competitors, including PowerOne, Artesyn Technologies, Inc. (now merged with Zytec Corporation), ASTEC America, Lambda Electronics, Westinghouse, Belix and American Power Conversion have substantially greater fiscal and marketing resources and geographic presence than we. If we continue to be successful in increasing our revenues, competitors may notice and increase competition for our customers. We also face competition from current and prospective customers who may decide to design and manufacture internally the power supplies needed for their products. Furthermore, certain larger OEMs tend to contract only with larger power supply manufacturers. This factor could become more problematic to us if consolidation trends in the electronics industry continue and some of the OEMs to whom we sell our products are acquired by larger OEMs. To remain competitive, management believes that we

must continue to compete favorably on the basis of value by providing advanced manufacturing technology, offering superior customer service and design engineering services, continuously improving quality and reliability levels, and offering flexible and reliable delivery schedules. We believe we have a competitive position with our targeted customers who need a high-quality, compact product which can be readily modified to meet the customer's unique requirements. However, there can be no assurance that we will continue to compete successfully in the power supply market.

## **Research and Development**

Our research and development efforts are primarily directed toward the development of new standard power supply platforms which may be readily modified to provide a broad array of individual models. Improvements are constantly sought in power density, modifiability, and efficiency, while we attempt to anticipate changing market demands for increased functionality, such as PFC and improved EMI filtering. Internal research is supplemented through the utilization of consultants who specialize in various areas, including component and materials engineering and electromagnetic design enhancements to improve efficiency, while reducing the cost and size of our products. Product development is performed at our headquarters in California by three engineers who are supported and assisted by five technicians. Our total expenditures for research and development were \$868,212, \$952,690 and \$1,397,816 for the nine months ended September 30, 2000, and years ended December 31, 1999 and 1998, respectively, and represented 6.37%, 6.20% and 7.46% of our total revenues for the correspond ing periods.

## **Employees**

As of December 31, 1999, we had approximately 285 full-time employees, with 210 of these employed at our wholly-owned subsidiary Poder Digital located in Guadalajara, Mexico, and 50 employed by Digital Power Ltd. The employees of Digital Power's Mexican operation are members of a national labor union, as are most employees of Mexican companies. We have not experienced any work stoppages at any of our facilities and believe that our employee relations are good.

## Guadalajara, Mexico Facility and Foreign Currency Fluctuations

We produce substantially all of our products at our 16,000 square foot facility located in Guadalajara, Mexico. The products are then delivered to Fremont, California for testing and distribution. We believe that we have a good working relationship with our employees in Guadalajara, Mexico and have recently signed a five-year contract with the union representing the employees. In 1997, we entered into a "turnkey" manufacturing contract with a manufacturer located in China to produce our products in an attempt to reduce our dependence on our Mexican facility. At this time the purchase of products from the manufacturer located in China accounts for approximately 20% of revenues and requires advance scheduling which affects our ability to produce products quickly. However, if our revenues grow as anticipated, we intend to manufacture more of our products utilizing the Chinese manufacturer. In the event that there is an unforeseen disruption at the Guadalajara production plant or with the Chinese manufacturer, such disruption may have an adverse effect on our ability to deliver our products and may adversely affect our financial operations.

Further, the Guadalajara, Mexico facility conducts its financial operations using the Mexican peso and Gresham Power conducts its financial operation using the United Kingdom pound. Therefore, due to financial conditions beyond our control, we are subject to monetary fluctuations between the U.S. dollar,

Mexican peso, and United Kingdom pound. During fiscal 1999, we lost \$6,236 as a result of currency fluctuations.

## **Facilities**

Our headquarters are located in approximately 9,500 square feet of leased office, research and development space in Fremont, California. We pay \$6,653 per month, subject to adjustment, and the lease expires on January 31, 2001. We plan to review this lease prior to expiration; however, given market conditions, we expect that the rent will be substantially higher. Our manufacturing facility is located in 16,000 square feet of leased space in Guadalajara, Mexico. We pay approximately \$4,583 per month, subject to adjustment, and the lease expires in February 2001. Gresham Power leases approxi mately 25,000 square feet for its location in Salisbury, England. Gresham Power pays rent of approximately

(pound)17,500 per quarter, and the lease will expire September 26, 2009. We believe that our existing facilities are adequate for the foreseeable future and have no plans to expand them.

## **Legal Proceedings**

We are not currently involved in any legal proceedings.

## DIRECTORS, EXECUTIVE OFFICERS, PROMOTERS AND CONTROL PERSONS

Our directors and executive officers, their ages, positions held, and duration as such, are as follows:

	_	Directors, Executive Officers and Background For the
Name	Age	Past Five Years
Robert O. Smith	55	Chief Executive Officer and Director since 1989 and President since May 1996. From 1980 to 1989 variously served as Vice President/Group Controller of Power Conversion Group, General Manager of Compower Division, and President of Boschert subsidiary, of Computer Products, Inc., manufacturer of power conversion products and industrial automation systems. Received B.S. in Business Administration from Ohio University and completed course work in M.B.A. program at Kent State University.
Chris Schofield	43	Managing Director of Digital Power Limited since January 1998. Director and General Manager of Gresham Power Group from 1995 to 1998. From 1988 to 1995, Director of United Kingdom Operations of the Oxford Instruments Group.

Thomas W. O'Neil, Jr.

Director since 1991. Certified Public Accountant and Partner since 1991 of Schultze, Wallace and O'Neil, CPAs. Retired as Partner, from 1955 to 1991, of KPMG Peat Marwick. Director of California Exposition and State Fair; Director of Regional Credit Association; Director of Alternative Technology Resources, Inc. Graduate of St. Mary's College and member of the St. Mary's College Board of Regents.

Scott C. McDonald

46 Director since May 1998. Chief Financial and Administra tive Officer of Conxion Corporation since December 1999. Director of Castelle Incorporated since April 1999. Direc tor of Octant Technologies, Inc. since April 1998. From November 1996 to May 1998, director of CIDCO Incorpo rated, a communications and information delivery com pany. From October 1993 to January 1997, Executive Vice President, Chief Operating and Financial Officer of CIDCO. From March 1993 to September 1993, President, Chief Operating and Financial Officer of PSI Integration, Inc. From February 1989 to February 1993, Chief Finan cial Officer and Vice President, Finance of Administration of Integrated System, Inc. Received B.S. in Accounting from The University of Akron and M.B.A. from Golden Gate University.

Robert J. Boschert

Director since 1998. Business consultant for small high-growth technology companies. Director since 1990 of Hytek Microsystems, Inc. From June 1986 until June 1998, served as consultant to Union Technology. Founder of Boschert, Inc. Retired as a member of the board of directors in 1984. Received B.S. in Electrical Engineering from University of Missouri.

Philip G. Swany

Mr. Swany joined us as our Controller in 1981. In Febru ary 1992, he left us to serve as the Controller for Crystal Graphics, Inc., a 3-D graphics software development com pany. In September 1995, Mr. Swany returned to us and he was made Vice President-Finance. In May 1996, he was named Chief Financial Officer and Secretary of Digital Power. Mr. Swany received a B.S. degree in Business Administration - Accounting from Menlo College, and attended graduate courses in business administration at the University of Colorado.

#### **EXECUTIVE COMPENSATION**

Non-employee directors receive \$10,000 per annum paid quarterly and options to purchase 10,000 shares of Common Stock.

Executive officers are appointed by, and serve at the discretion of, the board of directors. Except for Robert O. Smith, our President and Chief Executive Officer, we have no employment agreements with any of its executive officers. The following table sets forth the compensation of our President and Chief Executive Officer during the past three years. No other officer received annual compensation in excess of \$100,000 during the 1999 fiscal year.

#### SUMMARY COMPENSATION TABLE

					Long Term Compe	ensation	
		Annual Co	ompensation	Awar	ds	Payouts	
Name and Principal Position	Year	Salary	Other Annual Compensation (\$)	Restricted Stock Award(s) (\$)	Securities Underlying Options (#)	LTIP Payouts (\$)	All Other Compensa- tion
Robert O. Smith President and CEO	1999 1998 1997	\$134,038 \$141,912 \$150,000	\$0 \$0 \$0 \$0	\$0 \$0 \$0	100,000(1) 100,000(2) 100,000(3)	\$0 \$0 \$0	\$0 \$0 \$0

- (1) Represents options to acquire 100,000 shares of common stock at \$1.875 per share.
- (2) Pursuant to his employment contract, in January 1998, Mr. Smith received options to acquire 100,000 shares of Common Stock at \$6.69 per share. These options expire in January 2008. On November 5, 1998, these options were repriced to an exercise price of \$2.31 per share.
- (3) Pursuant to his employment contract, in January 1997, Mr. Smith received options to acquire 100,000 shares of Common Stock at \$5.4375 per share. These options expire in January 2007. On November 5, 1998, these options were repriced to an exercise price of \$2.31 per share.

On March 1, 2000, Digital Power and Mr. Smith entered into an employment contract effective January 1, 2000. The term of the employment agreement is for one year subject to annual renewal. Under the terms of Mr. Smith's employment contract, Mr. Smith shall serve as President and Chief Executive Officer and his salary shall be \$200,000 per annum and shall be entitled to bonuses as determined by the Board. In addition, he shall have the right to receive on the first business day of each January during the term of his contract options to acquire 100,000 shares of Common Stock at the lower of market value as of such date or the average closing price for the first six months of each year of his contract. Pursuant to Mr. Smith's employment contract, in the event there is a change in control of Digital Power, Mr. Smith shall be entitled to receive in one payment, the sum of six (6) times his annual base salary. If Mr. Smith's employment agreement is not renewed or he is terminated without cause, Mr. Smith will be entitled to three times his annual base salary.

The following table sets forth the options granted to Mr. Smith during the past fiscal year.

## OPTION GRANTS IN LAST FISCAL YEAR

		Individual Grants		
Name	Number of Securi- ties Underlying Options Granted (#)	% of Total Options Granted to Employees in Fis- cal Year	Exercise or Base Price (\$/Sh)	Expiration Date
Robert O. Smith	100,000	54.98%	\$1.875	January 2009

The following table sets forth Mr. Smith's fiscal year end option values. No options were exercised by Mr. Smith during 1999.

# AGGREGATED OPTION EXERCISES IN LAST FISCAL YEAR AND FISCAL YEAR-END OPTION VALUES

				Value of Unexer
			Number of Unexer	cised In-the-Money
			cised Options at	Options
			FY-End (#)	at FY-End (\$)(1)
			Exercisable/	Exercisable/
	Shares Acquired on		Unexercisable	Unexercisable
Name	Exercise (#)	Value Realized (\$)		
Robert O. Smith	None	None None	386,900 Exercisabl	e \$81,469 Exercisable

(1) Market price at December 31, 1999, for a share of common stock was \$1.4375.

### **Stock Plans**

Employee Stock Purchase Plan. We have adopted an Employee Stock Ownership Plan ("ESOP") in conformity with ERISA requirements. As of December 31, 1999, the ESOP owns, in the aggregate, 167,504 shares of our Common Stock. In June 1996, the ESOP entered into a \$500,000 loan with San Jose National bank to finance the purchase of shares. We guaranteed the repayment of the loan, and our contributions to the ESOP were used to pay off the loan by the end of 1999. All our employees participate in the ESOP on the basis of level of compensation and length of service. Participation in the ESOP is subject to vesting over a six-year period. The shares of our Common Stock owned by the ESOP are voted by the ESOP trustees. Mr. Smith, President and Chief Executive Officer, is one of two trustees of the ESOP.

1998 and 1996 Stock Option Plans. We have established the 1998 and 1996 Stock Option Plans (the "Plans"). The purposes of the Plans are to encourage stock ownership by employees, officers, and directors to give them a greater personal interest in the success of the business and to provide an added incentive to continue to advance in their employment by or service to Digital Power. A total of 753,000 options are authorized to be issued under the Plans, all of which have been issued. The Plans provide for the grant of either incentive or non-statutory stock options. The exercise price of any incentive stock option granted under the Plans may not be less than 100% of the fair

market value of the Common Stock on the date of grant. The fair market value for which an optionee may be granted incentive stock options in any calendar year may not exceed \$100,000. Shares subject to options under the Plans may be purchased for cash. Unless otherwise provided by the Board, an option granted under the Plans is exercisable for ten years. The Plans are administered by the Compensation Committee which has discretion to determine optionees, the number of shares to be covered by each option, the exercise schedule, and other terms of the options. The Plans may be amended, suspended, or terminated by the Board but no such action may impair rights under a previously granted option. Each incentive stock option is exercisable in accordance with its term, during the lifetime of the optionee, only so long as the optionee remains employed by us. No option is transferrable by the optionee other than by will or the laws of descent and distribution.

## **Other Stock Options**

As of December 31, 1999, we have outstanding options to acquire 92,000 shares of Common Stock at \$1.80 per share and options to acquire 86,900 shares of Common Stock at \$.50 per share. These options were granted to employees in May 1993 and are now fully vested.

## 401(k) Plan

We have adopted a tax-qualified employee savings and retirement plan (the "401(k) Plan"), which generally covers all of our full-time employees. Pursuant to the 401(k) Plan, employees may make voluntary contributions to the 401(k) Plan up to a maximum of six percent of eligible compensation. These deferred amounts are contributed to the 401(k) Plan. The 401(k) Plan permits, but does not require, additional matching or contributions by us on behalf of Plan participants. We match contributions at the rate of \$.25 for each \$1.00 contributed. We can also make discretionary contributions. The 401(k) Plan is intended to qualify under Sections 401(k) and 401(a) of the Internal Revenue Code of 1986, as amended. Contributions to such a qualified plan are deductible when made and neither the contributions nor the income earned on those contributions is taxable to Plan participants until with drawn. All 401(k) Plan contributions are credited to separate accounts maintained in trust.

## **Limitation of Liability and Indemnification Matters**

Sections 204 and 317 of the California Corporations Code ("Corporations Code") permit indemnification of directors, officers, and employees of corporations under certain conditions subject to certain limitations. Article IV of the our Amended and Restated Articles of Incorporation ("Articles") provides that the liability of the directors for monetary damages shall be eliminated to the fullest extent permissible under California Law. Article V of the our Articles states that the we may provide indemni fication of its agents, including its officers and directors, for breach of duty to Digital Power in excess of the indemnification otherwise permitted by Section 317 of the Corporations Code, subject to the limits set forth in Section 204 of the Corporations Code. Article VI of the Bylaws provides that the we shall, to the maximum extent and in the manner permitted in the Corporations Code, indemnify each of its agents, including its officers and directors, against expenses, judgments, fines, settlements, and other amounts actually and reasonably incurred in connection with any proceeding arising by reason of the fact any such person is or was our agent.

Pursuant to Section 317 of the Corporations Code, we are empowered to indemnify any person who was or is a party or is threatened to be made a party to any proceeding (other than an action by or in the right of the company to procure a judgment in its favor) by reason of the fact that such person is or

was an officer, director, employee, or other agent of ours or our subsidiaries, against expenses, judg ments, fines, settlements, and other amounts actually and reasonably incurred in connection with such proceeding, if such person acted in good faith and in a manner such person reasonably believed to be in our best interests and, in the case of a criminal proceeding, has no reasonable cause to believe the conduct of such person was unlawful. In addition, we may indemnify, subject to certain exceptions, any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action by or in the right of the company to procure a judgment in its favor by reason of the fact that such person is or was an officer, director, employee, or other agent of the Digital Power or its subsidiaries, against expenses actually and reasonably incurred by such person in connection with the defense or settlement of such action if such person acted in good faith and in a manner such person believed to be in the best interest of the company and its shareholders. We may advance expenses incurred in defending any proceeding prior to final disposition upon receipt of an undertaking by the agent to repay that amount if it shall be determined that the agent is not entitled to indemnification as authorized by

Section 317. In addition, we are permitted to indemnify its agents in excess of Section 317.

Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers, and controlling persons of the company pursuant to the foregoing provisions, or otherwise, we have been advised that in the opinion of the Commission such indemnification is against public policy as expressed in the Securities Act and is therefore unenforceable.

## CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

During 1999 and 1998, we have not been a party to any transaction, proposed transaction, or series of transactions in which the amount involved exceeds \$60,000, and in which, to our knowledge any director or executive officer, nominee, five percent beneficial security holder, or any member of the immediate family of the foregoing persons have or will have a direct or indirect material interest.

## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth, as of September 30, 2000, certain information with respect to the beneficial ownership of shares of common stock by all shareholders known by us to be the beneficial owners of more than five percent of the outstanding shares of such common stock, all directors and executive officers individually, and all directors and all executive officers of as a group. As of Septem ber 30, 2000, there were 3,255,570 shares of Common Stock outstanding.

Name	No. of Shares Common Stock(1)	Percent
Rhodora Finance Corporation Limited 80 Broad Street Monrovia, Liberia	183,464	6.54%
Digital Power - ESOP 41920 Christy Street Fremont, CA 94538	167,504	5.97%
Thomas W. O'Neil, Jr.,	55,600(2)	2.65%

Robert O. Smith, Director and Chief Executive Officer	406,504(3)	13.34%
Chris Schofield, Managing Director, Digital Power Limited	47,000(4)	1.6%
Philip G. Swany, Chief Financial Officer	42,250(5)	1.5%
Scott C. McDonald, Director	10,000(6)	*
Robert J. Boschert, Director	10,000(6)	*
All directors and executive officers as a group (6 persons)	570,854(7)	18.0%
================================		======

<sup>\*</sup> Less than one percent.

- (1) Except as indicated in the footnotes to this table, the persons named in the table have sole voting and investment power with respect to all shares of common stock shown as beneficially owned by them, subject to community property laws where applicable.
- (2) Includes 20,000 shares subject to options and warrants exercisable within 60 days.
- (3) Includes 235,500 shares subject to options and warrants exercisable within 60 days. Also includes 167,504 owned by the Digital Power ESOP of which Mr. Smith is a trustee.
- (4) Includes 40,000 shares subject to options exercisable within 60 days. Does not include options to purchase 85,000 shares that are not exercisable within 60 days.
- (5) Represents 49,250 shares subject to options exercisable within 60 days.
- (6) Includes 10,000 shares subject to options and warrants exercisable within 60 days.
- (7) Includes 357,750 shares subject to options and warrants and exercisable within 60 days. Also includes 167,504 shares owned by the Digital Power ESOP of which Mr. Smith is a trustee and may be deemed a beneficial owner.

#### SELLING STOCKHOLDER

The common stock registered hereby will be resold by the selling stockholders listed below. On December 16, 1996, in connection with our initial public offering, we entered into an underwriting agreement. Subject to the terms and conditions of the underwriting agreement, we issued to Werbel-Roth Securities, Inc., an underwriter's warrant to purchase shares of common stock and common stock purchase warrants (the "Underwriter's Warrant"). The Underwriter's Warrant entitles Werbel-Roth to purchase at any time or from time to time until five years from the effective date up to 100,000 shares of common stock at \$4.80 per share and up to a maximum of 50,000 stock purchase warrants at 15(cent) per warrant, each of which entitled Werbel-Roth to purchase a single share of common stock at \$5.00 per share. Subsequent to the offering, the Underwriter's Warrants were transferred to the selling stockholders listed

below. The resale of the shares issuable upon exercise of the Underwriting Warrant are included in this prospectus.

In addition, we have issued 5,000 shares of common stock and warrants to purchase 30,000 shares of common stock at \$3.88 per share to Donner Corp. International; warrants to purchase 30,000 shares of common stock at \$3.88 per share to C.C.R.I. Corporation; and warrants to purchase 15,000 shares of common stock at \$6.75 per share to Research Works. Donner Corp. International, C.C.R.I. Corporation and Research Works have provided financial and investment relation services to Digital.

The following table identifies the selling stockholders, as of September 15, 2000, and indicates certain information known to us to respect to (i) the number of common shares beneficially owned by the selling stockholder, (ii) the number of common shares to be offered for the selling stockholders' account, and

(iii) the number of common stock and percentage of outstanding common stock to be beneficially owned by the selling stockholders after the sale of the common stock offered by the selling stockholders. The term "beneficially owned" means common stock owned or that may be acquired within 60 days. The number of common stock outstanding as of September 30, 2000, was 3,255,570. The selling stockhold ers may sell some, all or none of their common stock.

		eficially Owned Offering	Shares to be Offered	Shares Beneficially Owned After Offering	
Name of Stockholder	Number	Percentage	Number	Number	Percentage
Howard Roth	115,000	3.4%	115,000	0	0
Carol Cohen	15,000	*	15,000	0	0
Laurence Feirstein	15,000	*	15,000	0	0
Myron Sayer	5,000	*	5,000	0	0
Donner Corp. International	35,000	1.1%	35,000	0	0
C.C.R.I. Corporation	30,000	*	30,000	0	0
Research Works	15,000	*	15,000	0	0

<sup>\*</sup>Less than 1%.

#### PLAN OF DISTRIBUTION

No underwriter will be used in connection with the sale of the shares of common stock registered hereby. The selling stockholder may, from time to time, sell all or a portion of the shares of common stock on any market upon which the common stock may be quoted, in privately negotiated transactions or otherwise, at fixed prices that may be changed, at market prices prevailing at the time of sale, at prices related to such market prices or at negotiated prices. The shares of common stock may be sold by the selling stockholder by one or more of the following methods, without limitation:

o block trades in which the broker or dealer so engaged will attempt to sell the shares of common stock as agent but may position and resell a portion of the block as principal to facilitate the transaction;

- o purchases by broker or dealer as principal and resale by such broker or dealer for its account pursuant to this prospectus;
- o an exchange distribution in accordance with the rules of such exchange;
- o ordinary brokerage transactions and transactions in which the broker solicits purchasers;
- o privately negotiated transactions;
- o market sales (both long and short to the extent permitted under the federal securities laws), and;
- o a combination of any such methods of sale.

In effecting sales, brokers and dealers engaged by the selling shareholder may arrange for other brokers or dealers to participate. Brokers or dealers may receive commissions or discounts from the selling shareholder (or, if any such broker-dealer acts as agent for the purchaser of such shares, from such purchaser) in amounts to be negotiated and which are not expected to exceed those customary in the types of transactions involved. Broker-dealers may agree with the selling shareholder to sell a specified number of such shares of common stock at a stipulated price per share, and, to the extent such bro ker-dealer is unable to do so acting as agent for the selling shareholder, to purchase as principal any unsold shares of common stock at the price required to fulfill the broker-dealer commitment to the selling shareholders. Broker-dealers who acquire shares of common stock as principal may thereafter resell those shares of common stock from time to time in transactions (which may involve block transactions and sales to and through other broker-dealers, including transactions of the nature described above) on the American Stock Exchange or otherwise at prices and on terms then prevailing at the time of sale, at prices then related to the then-current market price or in negotiated transactions and, in connection with such resales, may pay to or receive from the purchasers of such shares of common stock commissions as described above.

From time to time, the selling stockholder may pledge its shares of common stock under the margin provisions of customer agreements. Upon default by the selling stockholder, the broker may offer and sell the pledged shares of common stock from time to time. Upon sales of the shares of common stock, the selling stockholder intend to comply with the prospectus delivery requirements, under the Securities Act, by delivering a prospectus to each purchaser in the transaction. We intend to file any amendments or other necessary documents in compliance with the Securities Act which may be required in the event a selling stockholder defaults under any customer agreement with brokers.

To the extent required under the Securities Act, a supplemental prospectus will be filed, disclosing, the name of any broker-dealers, the number of shares of common stock involved, the price at which the common stock is to be sold, the commissions paid or discounts or concessions allowed to such broker-dealers, where applicable, that such broker-dealers did not conduct any investigation to verify the information set out or incorporated by reference in this prospectus, as supplemented, and other facts material to the transaction.

We and the selling stockholder will be subject to applicable provisions of the Exchange Act and the rules and regulations under it, including, without limitation, Rule 10b-5 and, insofar as the selling stockholders are distribution participants and we, under certain circumstances, may be a distribution

participant, under Regulation M of the Exchange Act. All of the foregoing may affect the marketability of the common stock.

## **DESCRIPTION OF SECURITIES**

We are authorized to issue up to 10,000,000 shares of common stock, no par value, and 2,000,000 shares of preferred stock, no par value. As of September 30, 2000, there were 3,255,570 shares of common stock outstanding and no shares of preferred stock outstanding.

#### **Common Stock**

Each shareholder is entitled to one vote for each share of common stock held on all matters submitted to a vote of shareholders. Each holder of common stock has the right to cumulate his votes, which means each share shall have the number of votes equal to the number of directors to be elected and all of which votes may be cast for any one nominee. Subject to such preferences as may apply to any preferred stock outstanding at the time, the holders of outstanding shares of common stock are entitled to receive dividends out of assets legally available therefor at such times and in such amounts as the board of directors may from time to time determine. The common stock is not entitled to preemptive rights and is not subject to conversion or redemption. Upon the liquidation, dissolution, or winding up of the company, the holders of common stock and any participating preferred stock outstanding at that time would be entitled to share ratably in all assets remaining after the payment of liabilities and the payment of any liquidation preferences with respect to any outstanding preferred stock. Each outstanding share of common stock now is, and all shares of common stock that will be outstanding will be, fully paid and non-assessable.

#### Preferred Stock

The board of directors is authorized, subject to any limitations prescribed by California law, to provide for the issuance of shares of common stock in one or more series, to establish from time to time the number of shares to be included in each such series, to fix the powers, designations, preferences and rights of the share of each wholly unissued series and any qualifications, limitations, or restrictions thereon, and to increase or decrease the number of shares of any such series (but not below the number of shares of such series then outstanding) without any further vote or action by the shareholders. The board of directors may authorize the issuance of preferred stock with voting or conversion rights that could adversely affect the voting power or other rights of the holders of common stock. Thus, the issuance of preferred stock may have the effect of delaying, deterring, or preventing a change in control of the company. We have no current plans to issue any shares of preferred stock.

#### **Options**

At September 30, 2000, we have 931,605 shares of common stock subject to outstanding options with exercise prices ranging from \$.50 to \$6.25 per share.

#### Warrants

As of September 30, 2000, in addition to the underwriter's warrants, we had outstanding warrants to purchase 30,000 shares of common stock at \$7.00 per share, warrants to purchase 15,000 shares of common stock at \$6.75 per share, and warrants to purchase 5,000 shares of common stock at \$3.38 per share.

#### **EXPERTS**

The consolidated balance sheet as of December 31, 1999, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the two years then ended included in this prospectus have been included herein in reliance on the report of Hein + Associates LLP, independent certified public accountants, giving authority of that firm as experts in accounting and auditing.

#### WHERE YOU CAN FIND MORE INFORMATION

We file annual, quarterly and special reports, proxy statements and other information with the Securities and Exchange Commission. Our Commission filings are available to the public over the Internet at the SEC's Website at http://www.sec.gov. You may also read and copy any document we file at the Commission's public reference room at 450 Fifth Street, N.W., Washington, D.C. 20549, Seven World Trade Center, 13th Floor, New York, New York 10048 and 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. You may contact the SEC at 1-800-SEC-0330 for further information about the public reference room.

We have filed with the Commission a registration statement on form SB-2 under the Securities Act with respect to the securities offered under this prospectus. This prospectus, which constitutes a part of the registration statement, does not contain all of the information set forth in the registration statement, certain items of which are omitted in accordance with the rules and regulations of the Commission. Statements contained in this prospectus as to the contents of any contract or other documents are not necessarily complete and in each instance reference is made to the copy of such contact or documents filed as an exhibit to the registration statement, each such statement being qualified in all respects by such reference and the exhibits and schedules thereto. For further information regarding Digital Power and the securities offered under this prospectus, we refer you to the registration statement and such exhibits and schedules which may be obtained from the Commission at its principal office in Washington, D.C. upon payment of the fees prescribed by the Commission.

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#### INDEPENDENT AUDITOR'S REPORT

To the Stockholders and Board of Directors Digital Power Corporation and subsidiaries Fremont, California

We have audited the accompanying consolidated balance sheet of Digital Power Corporation and subsidiaries as of December 31, 1999, and the related consolidated statements of operations, stockholders' equity, and cash flows for the years ended December 31, 1998 and 1999. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Digital Power Corporation and subsidiaries as of December 31, 1999, and the results of their operations and their cash flows for the years ended December 31, 1998 and 1999, in conformity with generally accepted accounting principles.

/s/HEIN + ASSOCIATES LLP

HEIN + ASSOCIATES LLP Certified Public Accountants

Orange, California March 15, 2000

## DIGITAL POWER CORPORATION AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

		DECEMBER 31, 1999		SEPTEMBER 30, 2000
	_			(unaudited)
ASSETS				
CURRENT ASSETS:  Cash and cash equivalents	\$	024 700	ė	1,249,851
Accounts receivable - trade, net of allowance for	Ą	024,700	Ą	1,249,651
doubtful accounts of \$210,485 and \$210,444 (unaudited)		2,813,080		3,458,544
Income tax refund receivable		70,988		19,556
Other receivables		99,875		145,562
Inventories, net		4,531,261		5,088,500
Prepaid expenses and deposits		61,326		279,572
Deferred income taxes		360,136		311,220
Total current assets		8,761,374		
PROPERTY AND EQUIPMENT, net		1,223,137		1,120,617
EXCESS OF PURCHASE PRICE OVER NET ASSETS ACQUIRED, net of				
accumulated amortization of \$289,926 and \$488,078 (unaudited)		1,162,264		964,112
DEPOSITS		14,058		16,956
TOTAL ASSETS	\$	11,160,833	\$	12,654,490
	==	=======	==	========
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Notes payable	\$	940,000	Ġ	940.000
Current portion of capital lease obligations	7	43,646		
Accounts payable		1.196.170		1,791,262
Accrued liabilities		1,213,641		1,339,923
Total current liabilities		3,393,457		4,118,503
CAPITAL LEASE OBLIGATIONS, less current portion		80,825		70,978
OTHER LONG-TERM LIABILITIES		25,000		-
DEFERRED INCOME TAXES		9,344		9,344
Total liabilities		3,508,626		4,198,825
10001 11001110100				
COMMITMENTS AND CONTINGENCIES (Notes 7 and 12)				
STOCKHOLDERS' EQUITY:				
Preferred stock issuable in series, no par value,				
2,000,000 shares authorized, no shares issued and		_		_
outstanding.				
Common stock, no par value, 10,000,000 shares authorized,				
2,771,435 and 3,255,570 (unaudited) shares issued and				
outstanding, respectively		9,012,679		9,766,622
Additional paid-in capital		566,504		665,388
Accumulated deficit		(1,832,337)		(1,611,062)
Note receivable - stockholder		(52,200)		=
Accumulated other comprehensive income (loss)		(42,439)		(365,283)
Total stockholders' equity		7,652,207		8,455,665
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY		11,160,833		12,654,490
	==	=======	==	

See accompanying notes to these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF OPERATIONS

		YEARS ENDED MBER 31,	FOR THE NINE MONTHS ENDED SEPTEMBER 30,		
	1998	1999	1999	2000	
			(unaudited)	(unaudited)	
REVENUES COST OF GOODS SOLD	\$ 18,733,470 14,778,103	\$ 15,354,018 11,277,170	\$ 11,974,087 9,009,935	\$ 13,644,120 9,702,442	
Gross margin	3,955,367		2,964,152	3,941,678	
OPERATING EXPENSES:			560 451	0.60 010	
Research and development	1,397,816	952,690	760,471	868,212	
Marketing and selling	1,561,803	1,159,323	894,253	1,064,550	
General and administrative	1,572,318	1,644,170	1,071,300	1,509,943	
Total operating expenses	4,531,937	3,756,183	2,726,024	3,442,705	
INCOME (LOSS) FROM OPERATIONS	(576,570)		238,128	498,973	
OTHER INCOME (EXPENSE):					
Interest income	16,074	30,935	12,640	9,928	
Interest expense	(236,968)	•		(75,259)	
Translation loss	(37,771)		(9,218)	(4,646)	
Gain (loss) on disposal of assets	6,647		-	7,679	
,,					
Other income (expense)	(252,018)		(136,940)	(62,298)	
INCOME (LOSS) BEFORE INCOME TAXES	(828,588)	150,191	101,188	436,675	
PROVISION FOR INCOME TAX (BENEFIT) EXPENSE	(258,000)	123,000	98,900	215,400	
NET INCOME (LOSS)	\$ (570,588)	\$ 27,191	\$ 2,288	\$ 221,275	
	=========	========	=========	=========	
NET INCOME (LOSS) PER COMMON SHARE:					
Basic net income (loss) per share	\$ (.21)	\$ .01 =======	'	7	
Diluted net income (loss) per share	\$ (.21)	\$ .01	\$ *	\$ 0.06	

See accompnying notes to these consolidated financial statements.

# CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY FOR THE YEARS ENDED DECEMBER 31, 1998 and 1999 and FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2000

(unaudited)

	COMMOI SHARES	N STOCK AMOUNT	ADDITIONAL PAID-IN CAPITAL	ACCUMULATED DEFICIT	ESOP SHARES	NOTE RECEIVABLE- STOCKHOLDER	ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)	TOTAL STOCKHOLDERS' EQUITY
BALANCES, January 1, 1998	2,694,485	\$8,856,489	\$ 430,590	\$(1,288,940)	\$(325,423)	\$ -	\$ -	\$ 7,672,716
Exercise of stock options	35,750	64,350	-	-		-	-	64,350
Exercise of warrants	6,200	31,684	(684)	-	_	-	-	31,000
Stock issued for legal settlement	35,000	60,156	-	-	-	-	-	60,156
Contribution to ESOP	-	-	-	-	140,504	-	-	140,504
Compensation recognized upon issuance of warrants	-	-	46,032	-	-	-	-	46,032
Income tax benefit arising from the exercise of employee stock options	-	-	38,366	-	-	-	-	38,366
Comprehensive loss: Net loss Foreign currency	-	-	-	(570,588)	-	-	-	-
translation adjustment Total comprehensive loss	- -	-	-		-	- -	36,234	(534,354)
BALANCES, December 31, 1998	2,771,435	9,012,679	514,304	(1,859,528)	(184,919)	-	36,234	7,518,770
Contribution to ESOP	-	-	-	-	184,919	-	-	184,919
Note receivable for common stock	-	-	52,200	-	-	(52,200)	-	-

# CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY FOR THE YEARS ENDED DECEMBER 31, 1998 and 1999 and FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2000

(unaudited)

# (Continued)

	COMMO SHARES	N STOCK AMOUNT	ADDITIONAL PAID-IN CAPITAL	ACCUMULATED DEFICIT	ESOP SHARES	NOTE RECEIVABLE- STOCKHOLDER	ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)	TOTAL STOCKHOLDERS' EQUITY
Comprehensive income:								
Net income	-	\$ -	\$ -	\$ 27,191	\$ -	\$ -	\$ -	\$ -
Foreign currency translation adjustment						_	(78,673)	
Total comprehensive loss	-	-	-	-	-	-	(70,073)	(51,482)
BALANCES, December 31, 1999	2,771,435	9,012,679	566,504	(1,832,337)	-	(52,200)	(42,439)	7,652,207
Exercise of stock options (unaudited)	484,135	753,943	(52,200)	-	-	52,200	-	753,943
Income tax benefit related to exercise of stock options (unaudited)	-	-	151,084	-	-	-	-	151,084
Comprehensive loss:								
Net income (unaudited) Foreign currency	-	-	-	221,275	-	-	-	-
translation adjustment (unaudited)	-	-	-	-	-	-	(322,844)	-
Total comprehensive loss (unaudited)	-	-	-	-		-	-	(101,569)
DALANGEG Government 20 0000								
BALANCES, September 30, 2000 (unaudited)	3,255,570	\$9,766,622 ======	\$ 665,388 ======	\$(1,611,062) =======	\$ - =======	\$ - ========	\$ (365,283)	\$ 8,455,665

See accompanying notes to these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

			FOR THE NINI SEPTI	E MONTHS ENDED EMBER 30,
	1998	1999	1999	2000
				(unaudited)
CASH FLOWS FROM OPERATING ACTIVITIES: Net income (loss)	\$ (570,588)	\$ 27.19	1 \$ 2,288	\$ 221,275
Adjustments to reconcile net income(loss) to net cash provided in operating activities:	, (3.2,323,	, 21,221	_ , _,_,	,,
Depreciation and amortization	423,655	500,69	1 358,381	411,374
(Gain) loss on disposal of assets				
Deferred income taxes	(287,927)	0.00	•	
Warranty expense	140,000		0) –	1,516
Inventory obsolescence reserve	230,000			21 172
Contribution to ESOP	140,504		9 117,113	= -,-:-
Bad debt expense		35,54		=
Compensation cost recognized upon	,			
issuance of warrants Income tax benefit related to	46,033	-	-	-
exercise of stock options	38,366	_	_	151,084
Foreign currency translation				·
adjustment		,	5,210	1,010
Stock issued for legal settlement Changes in operating assets and	00,150	_	_	_
liabilities:				
Accounts receivable	C14 4F2	711 41:	1 24 051	((45,464)
Income tax refund receivable	614,453	711,413 321,658	1 24,851 8 217,189	(645,464)
Other receivables			8 217,189	51,432
Inventories	173,507	•	7 24,924	(45,687) (578,412)
	434,597		1 /0 [17	\ (001 144)
Prepaid expenses and deposits	50,455 (1,950,562)	20,67 (50,68	1 (9,517 5) 280,820	(221,144)
Accounts payable	(1,950,562)			393,094
Accrued liabilities	743,896	(2/1,45	7) (444,922	) 1/3,681
Other long-term liabilities	35,043			
Net cash provided by operating activities	10,066	, ,	8 1,220,412	
CASH FLOWS FROM INVESTING ACTIVITIES:				
Acquisition of Gresham Power	(3,370,293)	_		_
Electronics	(3,370,293)	_	_	_
Purchase of property and equipment	(156,707)	(168.04)	2) (123,893	) (76.291)
Proceeds from sale of assets	26,414	6,14	6 -	16,709
Net cash used in investing activities	(3,500,586)		6) (123,893	

(Continued)

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(Continued)

	FOR THE YEARS ENDED  DECEMBER 31,				FOR THE NINE MONTHS ENDED SEPTEMBER 30,			
				1999		1999		
						naudited)		unaudited)
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from exercise of stock								
options and warrants		95,350		_		_		753,932
Principal payments on long-term debt		(140,504)		(184,919)		(117,114)		-
Principal payments on capital lease obligations		(7,310)		(72,537)		(32,466)		(49,616)
Proceeds from notes payable		2,366,846		_		_		_
Principal payments on notes payable		(160,000)		(1,266,846)		(1,266,846)		-
Net cash provided by (used in)								
financing activities		2,154,382		(1,524,302)		(1,416,426)		704,316
EFFECT OF EXCHANGE RATE CHANGES ON CASH		(1,537)		(84,909)		(19,723)		(327,478)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(1,337,675)				(339,630)		
CASH AND CASH EQUIVALENTS, beginning of period		2,205,282		867,607		867,607		824,708
CASH AND CASH EQUIVALENTS, end of period	\$	867,607	\$	824,708	\$	527,977	\$	1,249,851
SUPPLEMENTAL CASH FLOW INFORMATION:	===	=======	===	=======	===:	=======	==:	=======
Cash payments for: Interest	ė	233,982	ė	277,935	Ċ	225,563	Ċ	160,772
Interest		=======		=======		=======		
Income taxes		289,872		117,494		98,000		180,000
	===	======	===	======	===:	=======	==:	=======
NON-CASH INVESTING AND FINANCING ACTIVITIES	:							
Acquisition of equipment through								
capital leases		166,396		19,720		=		43,441
	===	=======	===	=======	===:	=======	==:	

See accompanying notes to these consolidated fianncial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

#### 1. ORGANIZATION AND NATURE OF OPERATIONS:

Digital Power Corporation ("DPC"), a California corporation, and its wholly owned subsidiaries, Poder Digital, S.A. de C.V. ("PD"), located in Guadalajara, Mexico, and Digital Power Limited ("DPL"), located in the United Kingdom, are engaged in the design, manufacture and sale of switching power supplies. DPC, PD, and DPL are collectively referred to as the "Company".

#### 2. SIGNIFICANT ACCOUNTING POLICIES:

Principles of Consolidation - The consolidated financial statements include the accounts of DPC and its wholly owned subsidiaries, DP and DPL. All significant intercompany accounts and transactions have been eliminated in consolidation.

Statements of Cash Flows - For purposes of the statements of cash flows, the Company considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Inventories - Inventories are stated at the lower of cost (first-in, first-out) or market.

Property and Equipment - Property and equipment are stated at cost. Depreciation of equipment and furniture is calculated using the straight-line method over the estimated useful lives (ranging from 5 to 10 years) of the respective assets. Leasehold improvements are amortized over the shorter of their estimated useful life or the term of the lease. The cost of normal maintenance and repairs is charged to operations as incurred. Material expenditures that increase the life of an asset are capitalized and depreciated over the estimated remaining useful life of the asset. The cost of fixed assets sold, or otherwise disposed of, and the related accumulated depreciation or amortization are removed from the accounts, and any resulting gains or losses are reflected in current operations.

Excess of Purchase Price Over Net Assets Acquired - Excess of purchase price over net assets acquired ("Goodwill") represents the purchase price in excess of the fair value of the net assets of the acquired business and is being amortized using the straight-line method over its estimated useful life of ten years.

Income Taxes - The Company accounts for income taxes under the liability method which requires recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred tax assets and liabilities are determined based on the differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

Revenue Recognition - Sales revenue is recognized when the products are shipped to customers, including distributors. Customers receive a one or two-year product warranty and certain sales to distributors are subject to a limited right of return. At the same time sales revenue is recognized,

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

the Company provides a reserve for estimated warranty costs and a reserve for estimated product returns.

Research and Development Costs - Research and development costs are charged to operations in the period incurred.

Foreign Currency Translation - Gains and losses from the effects of exchange rate fluctuations on transactions denominated in foreign currencies are included in the results of operations. Assets and liabilities of the Company's foreign subsidiaries are translated into U.S. dollars at year-end exchange rates. Income and expense items are translated at average exchange rates prevailing during the year. The resulting translation adjustment for DPL is recorded as a component of accumulated other comprehensive income, a component of stockholders equity. Because PD operates in a country with a highly inflationary economy, any translation adjustment related to PD is included in the results of operations.

Earnings Per Share - Basic earnings per share excludes dilution and is computed by dividing income (loss) available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity. Common stock equivalents for the year ended December 31, 1998 were anti-dilutive and excluded from the earnings per share computation.

Use of Estimates - The preparation of the Company's consolidated financial statements in conformity with generally accepted accounting principles requires the Company's management to make estimates and assumptions that affect the amounts reported in these consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

The Company's consolidated financial statements are based upon a number of significant estimates, including the allowance for doubtful accounts, technological obsolescence of inventories, the estimated useful lives selected for property and equipment and goodwill, realizability of deferred tax assets, allowance for sales returns, and warranty reserve. Due to the uncertainties inherent in the estimation process, it is at least reasonably possible that these estimates will be further revised in the near term and such revisions could be material.

Impairment of Long-Lived Assets - In the event that facts and circumstances indicate that the cost of long lived assets may be impaired, an evaluation of recoverability would be performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset would be compared to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required.

Stock Based Compensation - The Company has elected to follow Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" (APB25) and related interpretations in accounting for its employee stock options. In accordance with FASB Statement No. 123 "Accounting for Stock-Based Compensation" (FASB123), the Company will disclose the impact of adopting the fair value accounting of employee stock options. Transactions in equity instruments with non-employees for goods or services

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

have been accounted for using the fair value method as prescribed by **FASB123**.

Concentrations of Credit Risk - Credit risk represents the accounting loss that would be recognized at the reporting date if counterparties failed completely to perform as contracted. Concentrations of credit risk (whether on or off balance sheet) that arise from financial instruments exist for groups of customers or counterparties when they have similar economic characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions described below. In accordance with FASB Statement No. 105, "Disclosure of Information about Financial Instruments with Off-Balance-Sheet Risk and Financial Instruments with Concentrations of Credit Risk," financial instruments that subject the Company to credit risk consist of cash balances maintained in excess of federal depository insurance limits and accounts and notes receivable, which have no collateral or security. See Note 13 for major customers.

Fair Value of Financial Instruments - The estimated fair values for financial instruments under FAS No. 107, "Disclosures about Fair Value of Financial Instruments", are determined at discrete points in time based on relevant market information. These estimates involve uncertainties and cannot be determined with precision. The fair value of cash is based on its demand value, which is equal to its carrying value. The fair values of notes payable are based on borrowing rates that are available to the Company for loans with similar terms, collateral, and maturity. The estimated fair values of notes payable approximate their carrying values.

Comprehensive Income - The Company has adopted the Financial Accounting Standards Board Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" (FASB130). FASB130 defines comprehensive income as all changes in stockholders' equity exclusive of transactions with owners, such as capital investments. Comprehensive income includes net income or loss and changes in certain assets and liabilities that are reported directly in equity, such as, translation adjustments on investments in foreign subsidiaries and certain changes in minimum pension liabilities.

Impact of Recently Issued Standards - In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133 "Accounting for Derivative Instruments and Hedging Activities," (FASB133). FASB133 requires that an entity recognize all derivatives as assets or liabilities in the statement of financial position and measure those instruments at fair value. This statement was amended by Statement of Financial Accounting Standards No. 137, issued in June 1999, such that it is effective for the Company's financial statements for the year ending December 31, 2001. The Company does not believe the adoption of FASB133 will have a material impact on assets, liabilities or equity. The Company has not yet determined the impact of FASB133 on the income statement or the impact on comprehensive income.

In December 1999, the Securities and Exchange Commission (SEC) released Staff Accounting Bulletin 101 (SAB 101) "Revenue Recognition in Financial Statements". SAB 101 establishes guidelines in applying generally accepted accounting principles to the recognition of revenue in financial statements based on the following four criteria: persuasive evidence that an arrangement exists, delivery has occurred or services have been rendered, the seller's price to the buyer is fixed or determinable, and collectibility is reasonably assured. SAB 101, as amended by SAB 101A and

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

SAB101B, is effective no later than the fourth fiscal quarter of the fiscal years beginning after December 15, 1999, except that registrants with fiscal years that begin between December 16, 1999 and March 15, 2000, may report any resulting change in accounting principle no later than their second fiscal quarter of the fiscal year beginning after December 15, 1999. The Company does not believe that the adoption of SAB101 will have a material effect on its financial position or result of operations.

Interim Financial Information - The September 30, 1999 and 2000 financial statements have been prepared by the Company without audit. In the opinion of management, the accompanying financial statements contain all adjustments (consisting of only normal recurring accruals) necessary for a fair presentation of the Company's financial position as of September 30, 2000 and the results of operations and cash flows for the nine months ended September 30, 1999 and 2000. The results of operations for the nine-month periods ended September 30, 1999 and 2000 are not necessarily indicative of those that will be obtained for the entire fiscal year.

#### 3. INVENTORIES:

Inventories consists of the following as of:

DE	CEMBER 3 1999 	31,	SE	PTEMBER 2000 	30,
\$	4,017,9 699,4 485,4	190	\$	5,230,8 291,3 216,7	340
 \$			 \$	(650,4  5,088,5	
	 \$ ===	(671,6	485,430  (671,650) \$ \$ 4,531,261	(671,650)	(671,650) (650,4

# 4. PROPERTY AND EQUIPMENT:

Property and equipment consist of the following as of:

		DECEMBER 31, 1999			SEPTEMBER 30, 2000		
Office Leaseh	ery and equipment equipment and furniture old improvements ortation equipment	\$	1,375, 838, 518, 136,	311 586 655	\$	1,439,310 857,595 503,469 123,934  2,924,308	
			, ۵۵۶, ۵	113		2,924,300	
Less:	Accumulated depreciation and amortization		(1,645,	978)		(1,803,691)	
		\$ ===	1,223,	137	\$ ===	1,120,617	

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 5. ACCRUED LIABILITIES:

Accrued liabilities consist of the following as of:

	DI	ECEMBER 31, 1999	SEPTEMBER 30 2000		
Accrued payroll and benefits Accrued commissions and	\$	176,167	\$	246,556	
royalties		78,383		159,800	
Accrued warranty and product					
return expense		272,782		211,266	
Income taxes payable		207,358		98,163	
Accrued legal and professional					
fees		168,042		166,579	
Other		310,909		457,559	
	\$	1,213,641	\$	1,339,923	
	==:		===		

#### 6. NOTES PAYABLE:

DPC has a \$3,000,000 line of credit pursuant to a promissory note agreement. The line of credit agreement provides for borrowings up to 80% of eligible accounts receivable, plus 20% of inventory or \$500,000, whichever is less, not to exceed a total of \$3,000,000. Borrowing under this line of credit bears interest based upon an index equal to the lender's prime rate (totaling 8.50% at December 31, 1999), payable monthly with outstanding principal due on demand. If no demand is made, the outstanding principal and unpaid accrued interest is due September 15, 2001. At December 31, 1999 and September 30, 2000, the outstanding principal balance was \$940,000. Under the terms of the agreement, the Company is required to maintain certain ratios and be in compliance with other covenants. At September 30, 2000, the Company was in compliance with all covenants.

DPL has a \$800,000 line of credit pursuant to a loan agreement. Borrowing under this line of credit bears interest at 2% per annum over the Bank's Base rate (totaling 9.5% at December 31, 1999), payable monthly with outstanding principal due on demand. If no demand is made, the outstanding principal and accrued interest is due March 31, 2001. The loan is collateralized by substantially all of the DPL's assets. At December 31, 1999 and September 30, 2000, no principal or accrued interest was outstanding. Under the terms of the agreement, if borrowings exist under this line of credit, the Company is required to maintain certain ratios and be in compliance with other covenants.

#### 7. CAPITAL LEASE OBLIGATIONS:

The Company leases certain equipment and vehicles under agreements classified as capital leases. The cost of assets under capital leases is \$181,484 and \$224,925 with accumulated depreciation amounts of \$48,701 and \$113,130 at December 31, 1999 and September 30, 2000, respectively.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

The future minimum lease payments, as of December 31, 1999, are as follows:

YEARS ENDING DECEMBER 31,	AMOUNT
2000 2001 2002 2003	\$ 48,732 43,412 27,792 13,896
Total future minimum lease payments Less amount representing interest	 133,832 (9,361)
Present value of net minimum lease payments Less Current portion	124,471 (43,646)
	\$ 80,825

#### 8. PREFERRED STOCK:

The preferred stock has one series authorized, 500,000 shares of Series A cumulative redeemable convertible preferred stock ("Series A"), and an additional 1,500,000 shares of preferred stock has been authorized, but the rights, preferences, privileges and restrictions on these shares has not been determined. DPC's Board of Directors is authorized to create new series of preferred stock and fix the number of shares as well as the rights, preferences, privileges and restrictions granted to or imposed upon any series of preferred stock.

# 9. NOTE RECEIVABLE - STOCKHOLDER:

At December 31, 1999, the Company had a note receivable in the amount of \$52,200 due from a former employee received in consideration for the exercise of stock options. The note bears interest at 5% and was paid in full in February 2000.

#### 10. STOCK OPTIONS AND WARRANTS:

Stock Options - In May 1996, the Company adopted the 1996 Stock Option Plan covering 513,000 shares. Under the plan, the Company can issue either incentive or non-statutory stock options. The price of the options granted pursuant to the plan will not be less than 100% of the fair market value of the shares on the date of grant. The compensation committee of the board of directors will decide the vesting period of the options, if any, and no option will be exercisable after ten years from the date granted.

The Company granted 100,000 non-qualified options to purchase the Company's stock to the president of the Company in each of the years ended December 31, 1997 and 1998, in accordance with his employment agreement. The exercise prices of \$5.4375 and \$6.6875 per share in 1997 and 1998, respectively, were equal to the fair market value on the dates of grant. Such options vested immediately and expire in 2007 and 2008, respectively. On November 5, 1998, these options were repriced to \$2.3125, which was equal to the fair market value on that date.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

During the year ended December 31, 1999, the Company issued 100,000 non-qualified options to purchase the Company's stock to the president of the Company, in accordance with his employment agreement. The exercise price of \$1.8750 per share was equal to the fair market value on the date of grant. Such options vested immediately and expire in 2009.

In January 2000, the Company issued 100,000 non-qualified options to purchase the Company's stock to the president of the Company, in accordance with his employment agreement. The exercise price of \$1.5625 per share was equal to the fair market value on the date of grant. Such options vested immediately and expire in 2010.

During the years ended December 31, 1998 and 1999, the Company granted non-qualified options under the 1998 plan of 60,000 and 30,000 options, respectively, to purchase the Company's stock to outside directors. The exercise prices range from \$1.93 to \$6.25 per share, which was equal to the fair value on the date of grant. The options vest after one year.

In February 1998, the Company adopted the 1998 Stock Option Plan covering 240,000 shares. Under the plan, the Company can issue either incentive or non-qualified stock options. The exercise price of the options granted pursuant to the plan will not be less than 100% of the fair market value of the shares on the grant date. The compensation committee of the Board of Directors will determine the vesting period of the options, if any, and no options will be exercisable after ten years from the date of grant.

During the year ended December 31, 1998, the Company granted 254,000 options to purchase the Company's stock under the 1996 Stock Option Plan to certain employees. The exercise prices range from \$4.00 to \$6.1250 per share, which was equal to the fair market value on the date of grant. The options vest over 5 years at 25% per year starting in the second year. On November 5, 1998, the options were repriced to the current fair market value of \$2.3125 per share.

During the year ended December 31, 1998, the Company granted 124,940 options to purchase the Company's stock under the 1998 Stock Option Plan to certain employees. The exercise price of the options is \$6.25 per share, which was equal to the fair market value on the date of grant. The options vest over 5 years at 25% per year starting in the second year. On November 5, 1998, the options were repriced to the current fair market value of \$2.3125 per share.

During the year ended December 31, 1999, the Company granted 70,000 options to purchase the Company's stock under the 1996 Stock Option Plan to certain employees. The exercise prices range from \$1.6875 to \$2.00 per share, which was equal to the fair market value on the date of grant. The options vest over 5 years at 25% per year starting in the second year.

During the year ended December 31, 1999, the Company granted 11,900 options to purchase the Company's stock under the 1998 Stock Option Plan to certain employees. The exercise prices of the options ranges from \$1.5625 to \$1.8750 per share, which was equal to the fair market value on the date of grant. The options vest over 5 years at 25% per year starting in the second year.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

During the period ended September 30, 2000, the Company granted 243,000 options to purchase the Company's stock under the 1998 Stock Option Plan to certain employees. The exercise price of the options rages from \$1.5625 to \$2.3750 per share which was equal to the fair market value on the date of grant. The options vest over 5 years at 25% per year starting in the second year.

The following table sets forth activity for all options:

	NUMBER OF SHARES	AVERAGE EXERCISE PRICE PER SHARE
OUTSTANDING, January 1, 1:	998 652,900	\$ 2.41
Granted	548,940	2.74
Forfeited	(100,160)	2.85
Exercised	(35,750)	1.80
OUTSTANDING, December 31,	1998 1,065,930	2.19
Granted	211,900	1.90
Forfeited	(194,200)	2.42
OUTSTANDING, December 31,	1,083,630	2.09
Granted	343,000	1.65
Forfeited	(10,890)	2.16
Exercised	(484,135)	1.55
OUTSTANDING, September 30	, 2000 931,605 ======	\$ 2.36 ======

At December 31, 1999 and September 30, 2000, options to purchase 40,000 shares, with a weighted average exercise price of \$6.06, were exercisable at prices ranging from \$6.00 to \$6.25 per share.

At December 31, 1999 and September 30, 2000, options to purchase 1,043,630 and 891,605 shares, respectively, were outstanding with exercise prices ranging from \$.50 to \$2.31 per share, a weighted average exercise price of \$1.94 and \$2.36, and a weighted average remaining contractual life of 7.17 and 7.85 years, respectively. Of the outstanding options at September 30, 2000, 488,468 options were excisable at a weighted average exercise price of \$2.70 with the remaining 443,137 unvested options exercisable as follows:

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

		WEIGHTED
	NUMBER OF	AVERAGE
YEAR ENDING SEPTEMBER 30	SHARES	EXERCISE PRICE
2000	75,339	2.23
2001	136,089	2.24
2002	92,709	2.20
2003	78,250	2.18
2004	60,750	2.25
	443,137	\$ 2.22
	=======	======

If not previously exercised the outstanding options, with a weighted average contractual life of 8.10 years will expire as follows:

YEAR ENDING SEPTEMBER 30	NUMBER OF SHARES	WEIGHTED AVERAGE EXERCISE PRICE
2003 2006	30,500 181,250	\$ 1.80 2.08
2007	105,500	2.31
2008 2009	271,355 135,000	2.87 1.85
2010	208,000	2.37
	931,605	\$ 2.36
	======	======

Warrants - In January 1998, the Company issued warrants to purchase 30,000 shares of common stock at \$7.00 per share granted, to an investor relations firm for services provided. Compensation expense of \$46,032 was recognized upon issuance of the warrants. The warrants are immediately exercisable and expire in January 2001.

The following represents all activity that took place for warrants issued:

		AVERAGE
	NUMBER OF	EXERCISE PRICE
	SHARES	PER SHARE
OUTSTANDING, January 1, 1998	814,290	\$ 5.02
Granted	30,000	7.00
Exercised	(6,200)	5.00
OUTSTANDING, December 31, 1998	838,090	5.09
Expired	(643,090)	5.00
OUTSTANDING, December 31, 1999	195,000	5.38
Expired	_	_
OUTSTANDING, September 30, 2000	195,000	\$ 5.38
	======	======

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

As stated in Note 2, the Company has not adopted the fair value accounting prescribed by FASB123 for employees. Had compensation cost for stock options or warrants issued to employees been determined based on the fair value at grant date for awards in 1998 and 1999, consistent with the provisions of FASB123, the Company's net income (loss) and net income (loss) per share would have been reduced to the proforma amounts indicated below:

	DECE	DECEMBER 31, 1998		CEMBER 31, 1999	SE	PTEMBER 30, 1999	SEPTEMBER 30, 2000	
Net loss	\$ (1	1,472,681)	\$	(326,681)	\$	(263,116)	\$	(297,072)
Net loss per common share: Basic and diluted	\$	(0.54)	\$	(0.12)	\$	(0.09)	\$	(0.10)
	=====	=======	==========		=========		===	=======

The fair value of each option or warrant was estimated on the date of grant using the using the Black-Scholes option pricing model using the following assumptions: average risk-free interest rates ranging from 4.6% to 5.6%, expected life of two years, dividend yield of 0%; and expected volatility ranging from 55.0% to 56.8%. The weighted-average fair value of the options on the grant date for the years ended December 31, 1998 and 1999 and the nine months ended September 30, 1999 and 2000 was \$2.74, \$2.09, \$2.05 and \$3.19 per share, respectively.

# 11. NET INCOME (LOSS) PER COMMON SHARE:

The following represents the calculation of net income (loss) per common share:

		EARS ENDED BER 31,	FOR THE NINE I SEPTEM		
	1998	1999			
BASIC					
Net income (loss) applicable to	å /F70 F00\	å 07 101	å 0.000	d 001 075	
common shareholders	\$ (5/0,588) ========	\$ 27,191 =======	\$ 2,288 ========	\$ 221,275 =======	
Weighted average number of					
common shares		2,771,435			
Basic earnings (loss) per share		\$ 0.01			
3. ( 1	========	========		========	
DILUTED  Net income (loss) applicable to					
common shareholders	\$ (570,588)	\$ 27,191	\$ 2,288	\$ 221,275	
	=======		========	========	
Weighted average number of common shares	2 726 621	2,771,435	2 771 425	2 021 461	
Common stock equivalent shares	2,720,631	2,771,435	2,771,435	2,031,401	
representing shares issuable					
upon exercise of stock options	-	61,447	65,226	636,743	
Weighted average number of					
shares used in calculation of					
diluted income (loss) per share					
Diluted earnings (loss) per share		======== \$ 0.01	======== \$ *		
3 ( 1111, 111	========	========	-========	========	

<sup>\*</sup> equal less than \$0.01 per share

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

#### 12. COMMITMENTS:

LEASES - The Company leases its office space in California, a manufacturing facility in Guadalajara, Mexico, and the facility and certain equipment in the UK under operating leases. The total future minimum lease payments, as of December 31, 1999, are as follows:

# YEARS ENDING DECEMBER 31,

2000	\$ 275,446
2001	154,643
2002	134,284
2003	129,242
2004	128,820
Thereafter	611,895
	\$ 1,434,330

Lease payments on the manufacturing facility in Mexico are to be made in Mexican Pesos. Lease payments on the facility and equipment in the UK are to be made in GB pound-sterling. The above schedule was prepared using the conversion rate in effect at December 31, 1999. Changes in the conversion rate will have an impact on the Company's required minimum payments and its operating results.

Rent expense was \$243,154 and \$253,530 for the years ended December 31, 1998 and 1999, respectively. Rent expense was \$182,366 and \$190,148 for the nine months ended September 30, 1999 and 2000, respectively.

ROYALTY AGREEMENT - The Company had a royalty agreement with a third party on various products, and any derivatives from the base design of these products.

In April 1998, the third party filed a lawsuit against the Company related to this agreement. This lawsuit was settled in September 1998. In exchange for the release of all future obligations under the royalty agreement, the Company agreed to pay \$150,000 and issue 35,000 shares of common stock valued at \$60,156. The shares were issued upon the close of the agreement. The \$150,000 is due in installments through June 2000. As of December 31, 1999, the Company had paid \$118,000 in installments with the remaining \$32,000 being included in accrued liabilities. The remaining balance due was paid in full during the nine months ended September 30, 2000.

EMPLOYMENT AGREEMENT - The Company has an employment contract with its President/CEO that terminates on December 31, 2000. The contract provides for an automatic one-year renewal unless terminated by either the Company or the employee. Under the terms of the employment contract, he shall serve as president and chief executive officer of the Company for a salary of \$200,000 per annum. In addition, pursuant to the contract, he shall have the right to receive on the first business day of each January during the term of his contract options to acquire 100,000 shares of Common Stock at the lower of market value per share as of such date or the average per share bid price for the first six months beginning from the date of grant of this option. Also, pursuant to the employment contract, in the event there is a change in control of the Company, the employee shall be paid, in one payment, the sum of six times the annual base salary for the year preceding the announcement of the change in control. Finally, pursuant to the employees base salary for the year preceding the termination.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

#### 13. MAJOR CUSTOMERS:

The Company frequently sells large quantities of inventory to its customers. For the year ended December 31, 1998, two customers accounted for 13% and 10%, respectively, of the Company's net sales. For the year ended December 31, 1999, two customers each accounted for 11% of the Company's net sales. At December 31, 1999, approximately \$417,000 or 15% of the Company's net accounts receivable were due from two customers.

#### 14. EMPLOYEE BENEFIT PLANS:

401(K) PROFIT SHARING PLAN - The Company has a 401(k) profit sharing plan (the "Plan") covering substantially all employees of DPC. Eligible employees may make voluntary contributions to the Plan, which are matched by the Company at a rate of \$.25 for each \$1.00 contributed, up to a maximum of six percent of eligible compensation. The Company can also make discretionary contributions. The Company made matching contributions to the Plan of \$17,073, \$11,400, \$12,804 and \$8,550 for years ended December 31, 1998 and 1999 and for the nine months ended September 30, 1999 and 2000, respectively. The Board of Directors of DPC elected not to make a discretionary contribution to the Plan for 1999 or 1998.

The Company's subsidiary DPL, has a group personal pension plan covering substantially all of its employees. Eligible employees may make voluntary contributions to the plan. The Company will contribute 7% of the employees basic annual salary to the plan. Contributions are charged to operations as incurred. The Company made contributions totaling \$50,145, \$71,400, \$36,609 and \$53,550 to the plan for the years ended December 31, 1998 and 1999 and the nine months ended September 30, 1999 and 2000, respectively.

EMPLOYEE STOCK OWNERSHIP PLAN - The Company also has an employee stock ownership plan (the "ESOP") covering substantially all employees of DPC. The Company can make discretionary contributions of cash or company stock (as defined in the ESOP plan document) up to deductible limits prescribed by the Internal Revenue Code.

Effective June 13, 1996, the ESOP obtained a \$500,000 loan guaranteed by the Company for the purpose of acquiring common stock of the Company from existing stockholders. The loan bore interest at 8.5% per annum and required monthly payments of principal and interest of \$8,852 through June 2001. Immediately upon the funding of the loan, the ESOP purchased approximately 154,000 shares of the Company's common stock from existing shareholders. The Company was required to contribute amounts to the plan to sufficiently cover the debt payments. Contributions to the plan in 1998 and 1999 were \$165,971 and \$184,919, respectively. As of December 31, 1999, the Company has repaid the loan.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

# 15. INCOME TAXES:

Income tax expense (benefit) is comprised of the following:

# FOR THE YEARS ENDED DECEMBER 31,

	1998	1999
Current		
Federal State Foreign	\$ (32,000) (60,000) 121,000	\$ (28,000) 1,000 143,000
	29,000	116,000
Deferred		
Federal State Foreign	(234,000) (53,000) -	2,000 5,000 -
	(287,000)	7,000
	(287,000)	
	\$ (258,000) =======	\$ 123,000 ======

The components of the net deferred tax asset and liability recognized as of December 31, 1999 are as follows:

Current deferred tax assets (liabilities):

Accounts receivable, principally due to allowance		
for doubtful accounts	\$	84,294
Compensated absences, principally due to accrual		
for financial reporting purposes		28,113
Accrued commissions		14,725
Inventory reserve		204,714
Warranty reserve		78,273
Stock rotation liability		24,084
Accrued settlement		12,845
Accrued other		10,404
Book compensation for stock options		79,038
Effect of change in tax accounting method		(109,599)
UNICAP		23,896
State taxes		272
		451,059
Valuation allowance		(90,923)
Net current deferred tax asset	 \$	360,136
	===	=======
Long-term deferred tax assets (liabilities):		
Net operating loss carryforwards		7,667
Depreciation		(17,011)
Net long-term deferred tax liability	\$	(9,344)
· · · · · · · · · · · · · · · · · · ·	===	=======

Total income tax expense differed from the amounts computed by applying the U.S. federal statutory tax rates to pre-tax income as follows:

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

# FOR THE YEARS ENDED DECEMBER 31,

	1998	1999
Total expense (benefit) computed		
by applying the U.S. statutory		
rate	(34.0)%	34.0%
Permanent differences	. 8	2.3
State income taxes	(13.5)	3.8
Tax effect resulting from foreign activities	7.4	41.5
Change in valuation allowance	10.8	_
Change in beginning balance of deferred asset	(8.2)	_
Effect of IRS examination	5.4	_
Other	.6	_
	(30.7)%	81.6%
	======	=====

# 16. ACCUMULATED OTHER COMPREHENSIVE INCOME BALANCES:

Accumulated other comprehensive income consists of the following as of September 30, 2000:

	Foreign Currency Translation
Balance January 1, 1998	\$ -
Current-period change	36,234
Balance December 31, 1998 Current-period change	36,234 (78,673)
Balance December 31, 1999 Current period change	(42,439) (322,844)
Balance, September 30, 2000	\$ (365,283)

# 17. SEGMENT REPORTING:

The Company has identified its segments based upon its geographic operations. These segments are represented by each of the Company's individual legal entities: DPC, PD and DPL. Segment operations are measured consistent with accounting policies used in these consolidated financial statements. Segment information is as follows:

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

# December 31, 1998

	DPC	PD	DPL	Eliminations	Totals	
Revenues	\$ 11,681,979 ========		\$ 7,002,041 ========	\$ - =========	\$ 18,733,470 ========	
Intersegment				t (0.505.040)		
Revenues	\$ - ========	\$ 2,541,720 =======	\$ 94,223 ========	\$ (2,635,943) =======	\$ - =======	
Tobassanh Tobassa	å 114 COC		<b>.</b>	¢ (00 (10)	å 16.074	
Interest Income	\$ 114,686 =======	\$ - ========	\$ - =========	\$ (98,612) =======	\$ 16,074 ======	
Intorogt Evnongo	\$ 163,344	\$ 3,867	\$ 168,369	\$ (98,612)	\$ 236,968	
Interest Expense	=========		========	=========	========	
Depreciation and						
Amortization	\$ 164,548		\$ 232,327	\$ -	\$ 423,655	
Income Tax	=========	=========	========	========	========	
(Benefit)		\$ -	\$ 120,983	\$ -	\$ (258,000)	
	=========	========	========	========	========	
Net (loss)		\$ (52,312)		\$ -	\$ (570,588)	
	=========	=========	========	========	========	
Expenditures for	* 24.100	# 55 105	* 010 F26		* 202 102	
Segment Assets		\$ 76,185 =======	\$ 212,736 =======	\$ - ========	\$ 323,103 =======	
Segment Assets	¢ 10 000 046	\$ 602,425	\$ 5,501,699	\$ (4,112,351)	\$ 12,990,819	
begment Assets		=========	========	=========	========	
	De	cember 31, 1999				
	DPC	PD 	DPL	Eliminations	Totals	
Dorroning	ė 0 064 410	ė 10 000	¢ 6 460 617	\$	ė 15 254 010	
Revenues	\$ 8,864,412 ========		\$ 6,469,617 ========	۶ =========	\$ 15,354,018 =========	
Intersegment Revenues	\$ -	\$ 2,150,000	\$ 221,138	\$ (2,371,138)	\$ -	
Revenues	========		=========	=========	=======	
Interest Income	\$ 128,106	\$ 3,806	\$ 12,936 =======	\$ (113,913) ========	\$ 30,935	
Interest Expense	\$ 130,173		\$ 154,985	\$ (113,913)	\$ 178,343	
Depreciation and	=========	=========	========	========	========	
Amortization	\$ 161,489		\$ 289,844	\$ -	\$ 500,691	
Income Tax	=========	=========	========	========	========	
Expense	\$ (20,000)	•	\$ 143,000	\$ -	\$ 123,000	
Net Income	\$ (67,139)		======================================	======== \$ -	======================================	
		=========	=========	=========	========	
Expenditures for Segment Assets	\$ 42,281	\$ 51,687	\$ 93,794	\$ -	\$ 187,762	
	========	=========	=========	====================================	=========	
Segment Assets	\$ 9,251,925 ========	\$ 829,095	\$ 4,924,991 ========	\$ (3,845,178)	\$ 11,160,833 ==========	

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Information Subsequent to December 31, 1999 is unaudited)

# September 30, 1999

	DPC		PD		DPL		Eliminations		Totals	
Revenues				19,540	\$	4,782,031	\$	-		11,974,087
Intersegment										
Revenues			\$	1,585,206	\$	169,019		(1,754,225)	\$	-
Interest Income	\$	95,289	\$	2,552	\$	- - -	\$	(85,201)	\$	12,640
Interest Expense	\$	100,841	\$	5,466		119,256	\$	(85,201)		140,362
Depreciation and	=====	======	==:	=======	===	=======	==	=======	==	========
Amortization		120,259		36,274		201,848	\$	-	\$	358,381
Income Tax Expense										
(Benefit)	\$	_	\$	-	\$	98,900	\$	_ ========	\$	98,900
Net (loss)	\$	(80,845)	\$	(34,379)	\$	117,512	\$	=	\$	2,288
Expenditures for	=====	======	==:	=======	===	=======	==	=======	==	========
Segment Assets				32,984		67,437	\$	-		123,893
Segment Assets	\$ 10,	249,466	\$		\$	4,981,534	\$	(4,269,177)	\$	11,509,144
	D	Sept PC 	embe	PD		DPL		liminations		Totals
Revenues				10,016	\$	3,874,750	\$	-		13,644,120
Intersegment Revenues	\$	-	\$	1,805,742	\$	380,952	\$	(2,186,694)	\$	-
Interest Income	\$	89,443	\$	1,390	\$	6,273	\$	(87,178)	\$	9,928
Interest Expense	\$	67,626	\$	1,490	\$	93,321	\$	(87,178)	\$	75,259
Depreciation and Amortization	\$	122,132	\$	26,348	\$	262,894	\$	-	\$	411,374
Income Tax Expense (Benefit)		200,000	\$	-	\$	15,400	\$	-	\$	215,400
Net income (loss)	\$	354,749	\$	(54,105)	\$	(79,369)	\$	_	\$	221,275
Expenditures for	=====	======	==:	========	===		==	=======	==	========
Segment Assets		41,982		17,124		60,626		-	\$	119,732
Segment Assets	\$ 11,	409,455	\$	830,207 ======	\$	4,346,934	\$	(3,932,106)	\$	

**End of Filing** 

